

# **CITY OF MATLOSANA**

**MUNICIPAL FINANCE MANAGEMENT ACT (MFMA):  
MID-YEAR BUDGET AND PERFORMANCE  
ASSESSMENT REPORT  
IN TERMS MFMA Section 72 (1) (a)  
FOR THE SIX MONTHS  
PERIOD ENDED 31 DECEMBER 2022**



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# MUNICIPAL FINANCE MANAGEMENT ACT (MFMA): MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT IN TERMS MFMA SECTION 72 (1) (a) FOR THE SIX MONTHS PERIOD ENDED 31 DECEMBER 2022

## PART 1: IN-YEAR REPORT

### 1. EXECUTIVE MAYOR'S REPORT

The Municipality must prepare a Mid-Year Budget and Performance for the first six months of each financial year to assess the performance of the Municipality for the period and the Executive Mayor must table it within the stipulated period.

The 2022/23 Mid-Year Budget and Performance Assessment of the City of Matlosana which is both a legislative and accountability requirement in terms Section 72 (1) (a) and 52 (d) of the MFMA and the requirements as promulgated in the Government Gazette No 32141 of 17 April 2009, by providing a statement on the implementation of the budget and financial state of affairs of the municipality to the Executive Mayor, as legislated.

The Mid-Year Budget and Performance Assessment is one of the highly reputable tools of government to assess the effectiveness and impact the Municipality is making in the lives of its community/residents.

It also gives or create an opportunity to diagnose the state of financial affairs, as well as how the administration and government maturity levels of an institution are for the said period.

#### Overview 2021/22 Annual Report

This report will show how the Municipality has fulfilled its vision and mission of being service delivery driven entity, which has been achieved throughout. It has been however, not an easy task to perform. Also has to cope with the frustration of communities over matters, which as the City we have no control over, and an increase in unemployment rate. It is important to note that Municipality is committed on the dignity and livelihood of citizens, it is therefore having unprecedented effort to deliver on its socioeconomic mandate.

It is for this reason that City of Matlosana is aware that basic services cannot be rendered in a sustainable manner nor can infrastructure such as roads and electricity, water and sewerage networks be maintained unless rates taxes are paid consistently by citizens/communities of Matlosana in particular .

The City acknowledges its success and its achievement made to our citizens and all stakeholders through participation on insuring that the City of Matlosana tries to meet all its obligations despite the difficulty on economic climate that is clouded within our communities.

The 2021/22 financial year has not been without its challenges. The ageing of infrastructure, damages to public property, high vandalism, Vandalism of engineering services or equipment, sports facilities and ablution facilities. This has contributed to high spending on municipal budget.

The collecting of outstanding debtors remains one of the main challenges as it impacts on the municipality's ability to have a funded budget. Therefore, the municipality still have a long way to go on improving the internal control environment or systems.

## Overview 2022 / 23 Mid-Year Assessment

During the first six months of 2022/23 financial year, the Country and Municipality was faced with the challenge of increased load shedding that have a negative impact on the economy as a whole as well as the municipal income on the sales of electricity.

It also affected negatively on the electricity infrastructure within the municipality. The high rate of load shedding also affected the service delivery of the municipality, especially the provision of water, as reservoir cannot be filled up to the necessary levels.

Ultimately, the municipality will not comply with the MFMA in terms of the requirements of a funded budget. It also emphasizes the need to collect outstanding debt but COVID 19 has impacted negative on our collection rate as most people within our municipality has lost jobs. This effort needs to be taken forward to ensure that the municipality remain funded and have a sustainable budget.

Let me send my sincere gratitude to all Councillors of the City of Matlosana, different Directorates and their champions Head of Department on ensuring that positive outcomes for the City remains the priority to our community at large for service delivery.

In particularly, members of Mayoral Committee as well as Municipal Manager, Ms L. Seametso. Keep up the good work. Amongst them, all to my family with greatest support for being there with me at all times.



**N.J. TSOLELA**  
**EXECUTIVE MAYOR**  
23/01/2023

## 2. RESOLUTION

### 2.1 Municipal Manager's Resolution

MM 17/2023

MID –YEAR PERFORMANCE ASSESSMENT REPORT FOR THE  
PERIOD 1 JULY 2022 TO 31 DECEMBER 2022

In terms of Section 116 of the Municipal Finance Management Act, (No 56 of 2003) as amended it is hereby resolved,

it is hereby,

RESOLVED:

- a) That cognisance be taken of the Mid-Year Assessment report for the period 1 July 2022 to 31 December 2022.
- b) That a request for an Adjustment Budget, in terms of the results of the 2022/23 Mid-Year Budget and Performance Assessment be noted and approved.
- c) That the 2022/23 Service Delivery and Budget Implementation Plan, which formed the basis of the mid-year assessment, be approved with the necessary adjustments.
- d) That the adjustments on the 2022/23 Mid-Year Performance Assessment Service Delivery and Budget Implementation Plan, with the approved amendments on the Adjustment Budget be signed by the Section 54A and Section 56 managers and that it be attached to their performance agreements and forwarded to National and Provincial Treasury.
- e) That in terms of chapter 4 section 72 of the Municipal Finance Management Act, Act 56 of 2003 the Mid-Year Budget and Performance Assessment report be submitted to the National and Provincial Treasury by not later than the 25 January 2023.
- f) That the Accounting Officer submit the Mid-Year and Performance Assessment report to the Executive Mayor for tabling in Council.
- g) That the amendments on the MIG projects be updated after the approval of the Adjustment Budget.
- h) That all financial figures be updated after the approval of the Adjustment Budget.
- i) That the 2022/23 SDBIP, IDP and budget be aligned accordingly.
- j) That Council takes cognizance of point 7.2 - *Unfunded Budget and Sustainability Challenges*.

  
MUNICIPAL MANAGER

23/01/2023  
DATE

FOR COGNIZANCE

EXECUTIVE MAYOR

DATE

## 2.2 Quality Certification



PO Box 59, Klerksdorp, 2570 Tel: +27 18 406 8300 Fax: +27 18 4642318 E-mail: finance@klerksdorp.org

CITY OF  
MATLOSANA

### QUALITY CERTIFICATE

I, **Lesego Seametso, Municipal Manager** of the City of Matlosana Municipality, hereby certify that the 2022/23 Mid-Year Budget and Performance Report and Supporting Documentation (Section 72 report) have been prepared in accordance with the Municipal Finance Management Act, act 56 of 2003, and the Municipal Budget Reporting Regulations (MBRR) made under the Act.

**Lesego Seametso, Municipal Manager** of the City of Matlosana - NW403

Signature

Date 23/01/2023



**8 SALGA**  
SOUTH AFRICAN LOCAL GOVERNMENT ASSOCIATION

**LGSETA**  
LOCAL GOVERNMENT SETTING UP AND TRAINING AUTHORITY



3. EXECUTIVE SUMMARY ON THE IMPLEMENTATION OF THE MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT IN TERMS SECTION 72 (1) (a) FOR THE SIX MONTHS PERIOD ENDED ON 31 DECEMBER 2022

3.1 Performance summary

Table 1: Performance summary

SUMMARY STATEMENT OF FINANCIAL PERFORMANCE				
Description	YTD Budget 2022/23	2nd Quarter Actual	YTD Actual 2022/23	Variance Favourable (Unfavourable)
Total Revenue by Source	2,094,885,522	451,491,787	2,052,040,842	(42,844,680)
Total Operating Expenditure	2,127,769,792	319,944,726	1,334,158,908	(793,610,884)
<b>(SURPLUS)/ DEFICIT</b>	<b>(32,884,270)</b>	<b>131,547,061</b>	<b>717,881,934</b>	<b>(750,766,204)</b>

**Revenue**

The revenue for the period ending 31 December 2022 amounts to R2.052 billion. It reflects a negative variance of 2%, when compared with the year-to date budget of R2.095 billion.

The negative revenue is also affected by the following factors:

- ☞ The revenue enhancement strategies as reflected in the budget funding plan and financial recovery plan has not yet been fully effective;
- ☞ Illegal connections;
- ☞ Debtors' book that is increasing due to non-payment of debtors; and
- ☞ Eskom load shedding has a negatively impact on electricity sales.

The municipality has measures in place, which seeks to improve revenue, however this is not an easy task as the country is still battling with the increase in unemployment rate that causes some consumers to stealing municipal services. Inflation rate as well as the load shedding also continues to affect the National economy negatively. The detailed reasons for the variances are outlined on table 18.

**Expenditure**

The operating expenditure for the period ending December 2022 has a negative variance of 37% when the year-to date operating expenditure of R1.334 billion is compared with the year-to date budget of R2.128 billion. The detailed reasons for the variances are outlined on table 18.

CASH MANAGEMENT	
Bank Balances	R 4,672,416
Call Investments	R 247,904,107
<b>Cash and Cash Investments</b>	<b>R 252,576,523</b>



<b>Investment Portfolio: 31 December 2022</b>			
<b>City of Matlosana</b>			
<b>INSTITUTION</b>	<b>INTEREST RATE</b>	<b>DECEMBER 2022</b>	<b>EXPLANATION</b>
<b>Call Investment</b>			
ABSA: 3854	3,73%	5 495 236,75	WSIG
ABSA: 5047	4,70%	10 217 276,76	INEP
ABSA: 6177	6,75%	62 505 711,65	MIG
ABSA: 2264	4,70%	48 816 839,36	own
ABSA: 4682	6,65%	54 137 069,00	NDPG
ABSA: 4063	1,55%	1 743 964,26	EEDSM
ABSA: 1223	6,75%	6 637 379,45	HSDG
INVESTEC	3,30%	7 426 996,94	
FNB		26 244 689,00	COVID
NEDBANK	5,40%	18 750 269,55	HSDG
NEDBANK	5,40%	5 928 674,39	HSDG
<b>TOTAL Call Investment</b>		<b>247 904 107,11</b>	

**Note:** The R191.7 million Call investment is ring-fenced for Conditional Grants

#### Collection Rate & Outstanding Debtors

<b>TOTAL OUTSTANDING DEBTORS</b>	<b>R 7,446,278,760</b>
Debtors: Government	R 111,767,850
Debtors: Business	R 657,290,967
Debtors: Household	R 6,677,219,943

**Note:** The detailed Debtors Age analysis is outlined on Table 12. The collection rate as at 31 December 2022 is 62.65% compared to the average for the six months ending 31 December 2022 of 63.79%. To have a funded budget the municipality needs at least to have a collection rate of higher than 70%. The National Treasury expect from municipalities to collect at least 95% as guided by the MFMA circulars.

#### Creditors

<b>TOTAL OUTSTANDING CREDITORS</b>	<b>R 2,790,333,522</b>
ESKOM	R 1,542,479,701
Midvaal	R 1,108,906,771
Trade Creditors	R 133,779,271
Auditor General	R 5,167,779

**Note:** The detailed Creditors Age analysis is outlined on Table 13

NB: The more the creditors increase, the more difficult it will become for the municipality to table a funded budget.

#### Capital Grants Expenditure

<b>CAPITAL GRANT EXPENDITURE</b>	<b>BUDGET 2022/23</b>	<b>December Expenditure Incl VAT 2022/23</b>	<b>YTD ACTUALS Incl VAT</b>	<b>YTD % Incl VAT</b>
MIG	95 177 651	5 981 120	25 590 371	26,89
NDPG	30 000 000		6 527 165	21,76
INEP	29 064 000	7 021 971	8 666 739	29,82
WSIG	15 676 000	1 755 104	1 755 104	11,20
<b>TOTAL</b>	<b>169 917 651</b>	<b>14 758 195</b>	<b>42 539 379</b>	<b>25,04</b>

**Note:** The total Capital grants budget amounts to R 169.9 million. The total expenditure as at 31 December 2022 amounts to R 14.8 million, representing 25.04% of the total Capital budget. The capital spending is relatively low as compared to the 50% of the Year to date budget. The municipality is running a risk of grants being withheld in the next tranche.

#### 4. IN – YEAR BUDGET STATEMENT MAIN TABLE

##### 4.1 Monthly budget statement summary Table2 C1:

The table below provides a high- level summary of the Municipal's financial performance, capital expenditure, financial position, cash flow, debtors and creditors analysis

NW403 City Of Matlosana - Table C1 Monthly Budget Statement Summary - M06 December									
Description	2021/22	Current Year 2022/23							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
<b>Financial Performance</b>									
Property rates	451 441	507 345	507 345	36 405	268 382	253 673	14 709	6%	507 345
Service charges	1 901 216	2 308 170	2 308 170	162 293	1 026 227	1 154 085	(127 858)	-11%	2 308 170
Investment revenue	10 685	9 270	9 270	1 322	6 950	4 635	2 316	50%	9 270
Transfers and subsidies	511 231	561 824	561 824	173 502	388 646	280 912	107 734	38%	561 824
Other own revenue	821 241	633 244	633 244	56 461	322 554	316 622	5 932	2%	633 244
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>3 695 815</b>	<b>4 019 854</b>	<b>4 019 854</b>	<b>429 982</b>	<b>2 012 760</b>	<b>2 009 927</b>	<b>2 833</b>	<b>0%</b>	<b>4 019 854</b>
Employee costs	686 188	744 037	744 037	56 195	344 517	372 020	(27 503)	-7%	744 037
Remuneration of Councillors	34 189	39 456	39 456	2 965	17 789	19 728	(1 939)	-10%	39 456
Depreciation & asset impairment	383 480	440 000	440 000	30 259	181 553	220 000	(38 448)	-17%	440 000
Finance charges	117 080	10 123	10 123	101	646	5 062	(4 416)	-87%	10 123
Inventory consumed and bulk purchases	1 375 438	1 259 046	1 573 262	178 600	319 000	786 562	(467 563)	-59%	1 573 262
Transfers and subsidies	-	-	-	-	-	-	-	-	-
Other expenditure	1 877 514	1 448 865	1 448 652	51 825	470 655	724 397	(253 743)	-35%	1 448 652
<b>Total Expenditure</b>	<b>4 473 890</b>	<b>3 941 528</b>	<b>4 255 531</b>	<b>319 945</b>	<b>1 334 159</b>	<b>2 127 770</b>	<b>(793 611)</b>	<b>-37%</b>	<b>4 255 531</b>
<b>Surplus/(Deficit)</b>	<b>(778 075)</b>	<b>78 326</b>	<b>(235 677)</b>	<b>110 037</b>	<b>678 601</b>	<b>(117 843)</b>	<b>796 444</b>	<b>-67%</b>	<b>(235 677)</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	156 811	169 918	169 918	21 510	39 281	84 959	(45 677)	-54%	169 918
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions,	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>(621 264)</b>	<b>248 244</b>	<b>(65 759)</b>	<b>131 547</b>	<b>717 882</b>	<b>(32 884)</b>	<b>750 766</b>	<b>-2283%</b>	<b>(65 759)</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
<b>Surplus/ (Deficit) for the year</b>	<b>(621 264)</b>	<b>248 244</b>	<b>(65 759)</b>	<b>131 547</b>	<b>717 882</b>	<b>(32 884)</b>	<b>750 766</b>	<b>-2283%</b>	<b>(65 759)</b>
<b>Capital expenditure &amp; funds sources</b>									
<b>Capital expenditure</b>	<b>152 541</b>	<b>217 038</b>	<b>217 038</b>	<b>18 549</b>	<b>39 215</b>	<b>108 519</b>	<b>(69 303)</b>	<b>-64%</b>	<b>217 038</b>
Capital transfers recognised	145 097	169 918	169 918	16 557	34 547	84 959	(50 412)	-59%	169 918
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	7 444	47 120	47 120	1 992	4 668	23 560	(18 892)	-80%	47 120
<b>Total sources of capital funds</b>	<b>152 541</b>	<b>217 038</b>	<b>217 038</b>	<b>18 549</b>	<b>39 215</b>	<b>108 519</b>	<b>(69 303)</b>	<b>-64%</b>	<b>217 038</b>
<b>Financial position</b>									
Total current assets	1 734 431	1 328 063	1 328 063		2 853 945				1 328 063
Total non current assets	5 565 160	5 066 938	5 066 938		5 422 602				5 066 938
Total current liabilities	4 033 788	1 831 731	2 145 734		4 297 380				2 145 734
Total non current liabilities	42 018	81 274	81 274		37 811				81 274
Community wealth/Equity	4 841 579	4 233 752	4 233 752		3 955 044				4 233 752
<b>Cash flows</b>									
Net cash from (used) operating	2 152 140	59 754	59 754	(106 533)	1 000 122	29 875	(970 248)	-3248%	59 754
Net cash from (used) investing	(152 541)	(217 005)	(217 038)	(18 549)	(39 215)	(108 502)	(69 287)	64%	(217 005)
Net cash from (used) financing	-	1 500	-	-	-	750	750	100%	1 500
<b>Cash/cash equivalents at the month/year end</b>	<b>1 804 197</b>	<b>155 104</b>	<b>153 572</b>	<b>-</b>	<b>1 693 664</b>	<b>232 978</b>	<b>(1 460 686)</b>	<b>-627%</b>	<b>577 006</b>
<b>Debtors &amp; creditors analysis</b>	<b>0-30 Days</b>	<b>31-60 Days</b>	<b>61-90 Days</b>	<b>91-120 Days</b>	<b>121-150 Dys</b>	<b>151-180 Dys</b>	<b>181 Dys-1 Yr</b>	<b>Over 1Yr</b>	<b>Total</b>
<b>Debtors Age Analysis</b>									
Total By Income Source	266 551	193 254	361 826	6 624 648	-	-	-	-	7 446 279
<b>Creditors Age Analysis</b>									
Total Creditors	174 499	130 843	158 826	2 326 165	-	-	-	-	2 790 334

## 4.2 Monthly Budget Statement – Financial Performance (Revenue by source)

### Actual operating revenue per source

The actual operating revenue per revenue source is set out in Table 3 below. From table 1 it is clear that year to date actual operating revenue amounts to R2,052,040,842 and compares unfavourably with the pro rata budgeted figure of R2,094,885,522 a negative variance of R42,844,680 at the end of December 2022.

**TABLE 3: ACTUAL REVENUE PER SOURCE FOR DECEMBER 2022**

**NW403 City Of Matlosana - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December**

Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
<b>Revenue By Source</b>										
Property rates		451 441	507 345	507 345	36 405	268 382	253 673	14 709	6%	507 345
Service charges - electricity revenue		957 447	1 127 210	1 127 210	73 641	474 082	563 605	(89 522)	-16%	1 127 210
Service charges - water revenue		650 602	783 676	783 676	60 329	380 675	391 838	(11 163)	-3%	783 676
Service charges - sanitation revenue		125 356	173 864	173 864	11 958	71 823	86 932	(15 109)	-17%	173 864
Service charges - refuse revenue		167 812	223 421	223 421	16 366	99 647	111 710	(12 064)	-11%	223 421
Rental of facilities and equipment		251 709	8 105	8 105	708	4 490	4 053	437	11%	8 105
Interest earned - external investments		10 685	9 270	9 270	1 322	6 950	4 635	2 316	50%	9 270
Interest earned - outstanding debtors		504 706	513 875	513 875	51 154	291 185	256 937	34 248	13%	513 875
Dividends received								-		
Fines, penalties and forfeits		7 356	4 523	4 523	70	1 249	2 261	(1 012)	-45%	4 523
Licences and permits		8 023	10 384	10 384	418	3 828	5 192	(1 364)	-26%	10 384
Agency services		-	-	-	-	-	-	-		-
Transfers and subsidies		511 231	561 824	561 824	173 502	388 646	280 912	107 734	38%	561 824
Other revenue		48 745	96 358	96 358	4 110	21 792	48 179	(26 387)	-55%	96 358
Gains		701	-	-	-	9	-	9	#DIV/0!	-
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>3 695 815</b>	<b>4 019 854</b>	<b>4 019 854</b>	<b>429 982</b>	<b>2 012 760</b>	<b>2 009 927</b>	<b>2 833</b>	<b>0%</b>	<b>4 019 854</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		156 811	169 918	169 918	21 510	39 281	84 959	(45 677)	(0)	169 918

### The YTD variance on revenue is mainly due to the following items:

- ☞ **Service charges – Electricity revenue 16% less:** The variance is as a result of the current implementation of load shedding by ESKOM
- ☞ **Service charges – Sanitation revenue 17% less:** Revenue was less than projected and need to be revised.
- ☞ **Service charges – Refuse revenue 11% less:** Revenue was less than projected and need to be revised.
- ☞ **Interest earned – External Investment 50% more:** Revenue was more than projected, mainly on interest earned on investments. This is due to low movement on projects, therefore more grants remain invested.
- ☞ **Rental of facilities & equipment 11% more:** More facilities opened since Covid as things is getting back to normal.
- ☞ **Interest earned – Outstanding debtors 13% more:** The variance is as a result of the debtors' book that is increasing due to non-payment of debtors. The increase in the debtors result in an increase interest charges.
- ☞ **Fines, penalties & forfeits 45% less:** The budgeted amount consists of numerous items (e.g. traffic fines, court fines, illegal connection, etc.) in this instance under performance was mostly on non-collection of traffic fines which is due to lack of tools of trade (vehicles), shortage of staff and vacant positions that are not filled to

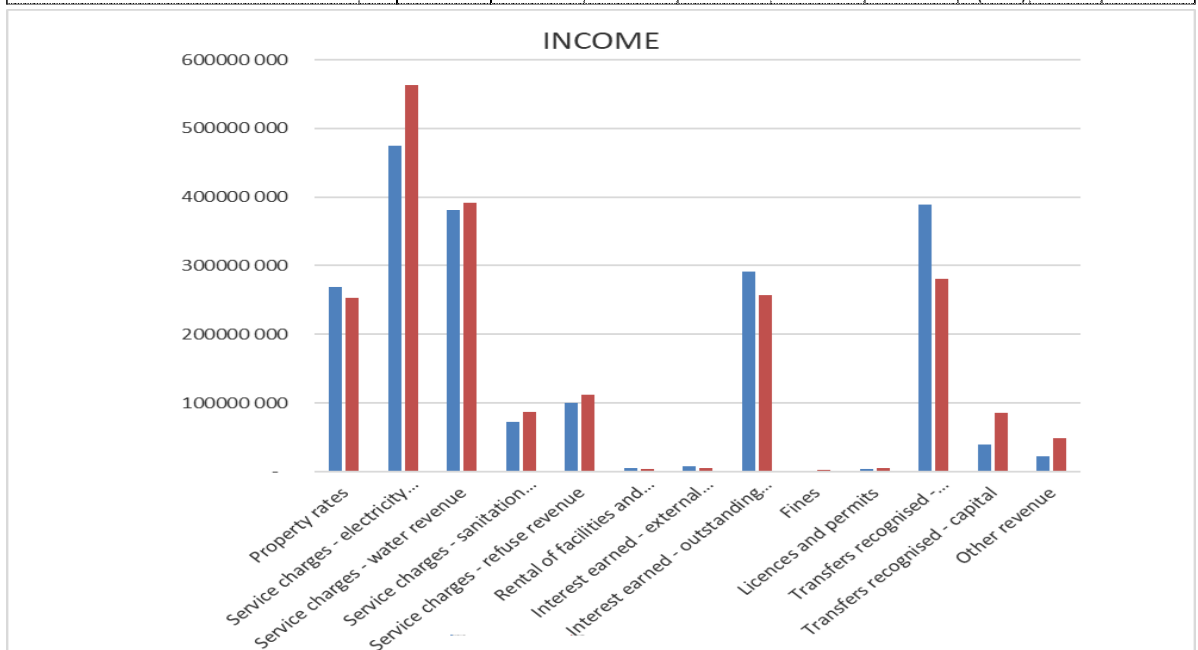
date and also non-performance of appointed Back Office Service Provider. Ten vehicles are now procured for traffic officers.

- ☞ **License and Permits 26% less:** One of the reasons for under collection is that vehicle licences can be renewed at the Post Office. Members of the public generally go to the closest convenient point in order to pay which may not always be City of Matlosana. More people are using the online Natis services.
- ☞ **Other Revenue 55% less:** The budgeted amount consists of numerous items (e.g. Commission: insurance, Commission: Transaction Handling fees, Plan printing and duplicate, etc.) in this instance under performance was mostly on the Sale of Property. The reason for under collection is that there has been delays in the issuing of clearance figures for property transfers. As our clearance certificates are now done online, this income should improve.

**TABLE 4: ACTUAL REVENUE PER REVENUE DEPARTMENT FOR DECEMBER 2022**

**NW403 City Of Matlosana - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December**

Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
<b>Revenue - Functional</b>										
<b>Governance and administration</b>		1 103 392	1 220 631	1 220 631	225 643	749 355	610 315	139 040	23%	1 220 631
Executive and council		952	2 829	2 829	71	903	1 414	(512)	-36%	2 829
Finance and administration		1 102 440	1 217 802	1 217 802	225 572	748 452	608 901	139 552	23%	1 217 802
Internal audit		-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		325 340	99 627	99 627	9 075	23 180	49 813	(26 633)	-53%	99 627
Community and social services		263 727	4 350	4 350	144	1 011	2 175	(1 164)	-54%	4 350
Sport and recreation		29 670	14 872	14 872	6 255	6 357	7 436	(1 079)	-15%	14 872
Public safety		28 136	33 404	33 404	2 205	12 037	16 702	(4 665)	-28%	33 404
Housing		3 808	47 000	47 000	472	3 776	23 500	(19 724)	-84%	47 000
Health		-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		70 959	57 038	57 038	7 276	20 822	28 519	(7 697)	-27%	57 038
Planning and development		9 993	10 763	10 763	969	4 692	5 382	(690)	-13%	10 763
Road transport		60 814	46 065	46 065	6 294	16 002	23 032	(7 031)	-31%	46 065
Environmental protection		152	210	210	13	129	105	24	22%	210
<b>Trading services</b>		2 316 072	2 785 219	2 785 219	207 654	1 248 560	1 392 609	(144 049)	-10%	2 785 219
Energy sources		1 017 620	1 209 703	1 209 703	85 974	510 400	604 852	(94 451)	-16%	1 209 703
Water management		879 796	1 018 229	1 018 229	80 694	495 621	509 114	(13 494)	-3%	1 018 229
Waste water management		143 840	207 797	207 797	14 028	75 578	103 899	(28 320)	-27%	207 797
Waste management		274 817	349 489	349 489	26 957	166 961	174 745	(7 784)	-4%	349 489
<b>Other</b>	4	36 863	27 258	27 258	1 844	10 123	13 629	(3 506)	-26%	27 258
<b>Total Revenue - Functional</b>	2	3 852 626	4 189 772	4 189 772	451 492	2 052 041	2 094 886	(42 845)	-2%	4 189 772



### 4.3 Monthly Budget Statement – Financial Performance (Expenditure per category)

#### Actual operating expenditure per category

The actual operating expenditure per vote is set out in Table 5 below. Year to date actual operating expenditure of R 1,334,158,908 compares unfavourably with the pro rata budgeted expenditure of R 2,127,769,792 a variance of R 793,610,884

**TABLE 5: ACTUAL OPERATIONAL EXPENDITURE PER CATEGORY FOR DECEMBER 2021**

NW403 City Of Matlosana - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
<b>Expenditure By Type</b>										
Employee related costs		686 188	744 037	744 037	56 195	344 517	372 020	(27 503)	-7%	744 037
Remuneration of councillors		34 189	39 456	39 456	2 965	17 789	19 728	(1 939)	-10%	39 456
Debt impairment		1 302 816	788 344	788 344	2 540	228 522	394 172	(165 650)	-42%	788 344
Depreciation & asset impairment		383 480	440 000	440 000	30 259	181 553	220 000	(38 448)	-17%	440 000
Finance charges		117 080	10 123	10 123	101	646	5 062	(4 416)	-87%	10 123
Bulk purchases - electricity		874 375	1 088 924	1 088 924	90 080	116 717	544 462	(427 745)	-79%	1 088 924
Inventory consumed		501 063	170 122	484 338	88 520	202 283	242 100	(39 817)	-16%	484 338
Contracted services		335 867	435 466	435 416	31 062	134 260	217 708	(83 448)	-38%	435 416
Transfers and subsidies								-		
Other expenditure		216 986	225 054	224 891	18 223	107 873	112 517	(4 644)	-4%	224 891
Losses		21 845	-	-	-	-	-	-		-
<b>Total Expenditure</b>		<b>4 473 890</b>	<b>3 941 528</b>	<b>4 255 531</b>	<b>319 945</b>	<b>1 334 159</b>	<b>2 127 770</b>	<b>(793 611)</b>	<b>-37%</b>	<b>4 255 531</b>

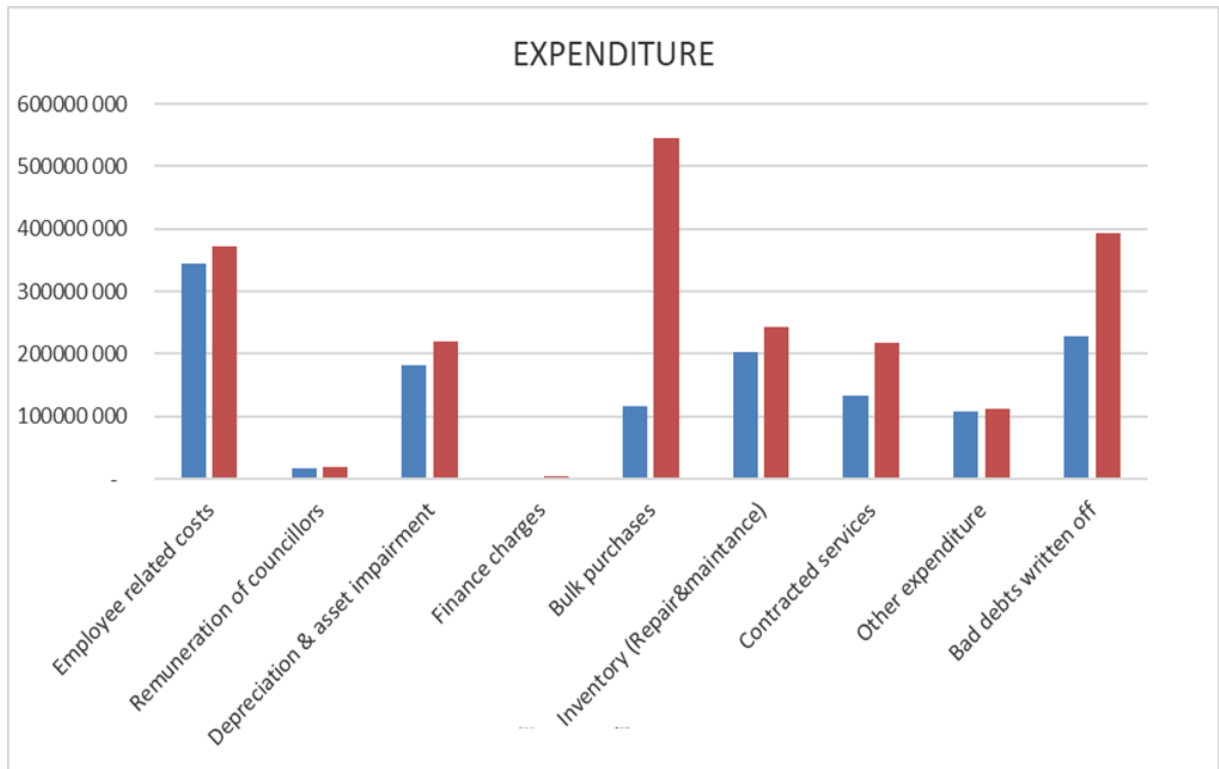
**The variance on the expenditure against the YTD budget is mainly on the following items:**

- ☞ **Debt Impairment 42% less:** Debt Impairment is done on a monthly basis with the audited adjustments done at the end of financial year.
- ☞ **Finance charges 87% less:** Penalty fees of Eskom & Midvaal not yet allocated.
- ☞ **Bulk Purchases 79% less:** Expenditure is lower due to the outstanding Eskom invoices; it is difficult for the Municipality to meet the obligation due to the low collection rate.
- ☞ **Inventory consumed 16% less:** Inventory consumed includes Bulk Water, expenditure is lower due to the outstanding Midvaal invoices, the Municipality is struggling to meet the obligation due to financial constraints.
- ☞ **Contracted services 38% less:** under performance is due to the slow start of the financial year, the percentage will improve in the coming months.

**TABLE 6: ACTUAL OPERATIONAL EXPENDITURE PER VOTE FOR DECEMBER 2022**

**NW403 City Of Matlosana - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December**

Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
<b>Expenditure - Functional</b>										
<b>Government and administration</b>		1 206 014	746 226	746 226	41 271	295 252	373 114	(77 863)	-21%	746 226
Executive and council		279 619	431 089	431 089	25 569	154 620	215 546	(60 926)	-28%	431 089
Finance and administration		922 698	309 136	309 136	15 231	137 926	154 568	(16 642)	-11%	309 136
Internal audit		3 697	6 001	6 001	470	2 706	3 001	(294)	-10%	6 001
<b>Community and public safety</b>		296 946	383 563	383 813	24 874	164 304	191 883	(27 579)	-14%	383 813
Community and social services		63 816	116 557	116 557	7 265	40 081	58 279	(18 198)	-31%	116 557
Sport and recreation		90 892	100 852	100 852	7 741	52 247	50 426	1 820	4%	100 852
Public safety		138 930	159 088	159 088	9 808	64 858	79 545	(14 686)	-18%	159 088
Housing		3 206	6 903	7 153	60	7 107	3 552	3 555	100%	7 153
Health		101	162	162	-	10	81	(71)	-87%	162
<b>Economic and environmental services</b>		246 223	284 751	284 501	32 532	119 960	142 277	(22 317)	-16%	284 501
Planning and development		84 720	69 467	69 217	4 968	29 954	34 634	(4 681)	-14%	69 217
Road transport		161 979	213 300	213 300	27 481	89 393	106 650	(17 257)	-16%	213 300
Environmental protection		(476)	1 984	1 984	83	613	992	(379)	-38%	1 984
<b>Trading services</b>		2 700 663	2 501 039	2 815 042	219 910	747 091	1 407 522	(660 431)	-47%	2 815 042
Energy sources		1 148 407	1 629 984	1 629 984	113 703	300 831	814 992	(514 162)	-63%	1 629 984
Water management		1 046 263	417 355	731 358	77 838	265 068	365 679	(100 611)	-28%	731 358
Waste water management		218 936	200 674	200 674	14 370	91 252	100 337	(9 085)	-9%	200 674
Waste management		287 057	253 026	253 026	13 999	89 940	126 514	(36 573)	-29%	253 026
<b>Other</b>		24 043	25 948	25 948	1 358	7 553	12 974	(5 421)	-42%	25 948
<b>Total Expenditure - Functional</b>	<b>3</b>	<b>4 473 890</b>	<b>3 941 528</b>	<b>4 255 531</b>	<b>319 945</b>	<b>1 334 159</b>	<b>2 127 770</b>	<b>(793 611)</b>	<b>-37%</b>	<b>4 255 531</b>



**4.4 Actual capital expenditure (excluding vat) per vote and funding source**

The actual capital expenditure per vote is set out in Table 7 below.

**TABLE 7: ACTUAL CAPITAL EXPENDITURE PER VOTE DECEMBER 2022**

NW403 City Of Matlosana - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06

December

Vote Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
<b>Capital Expenditure - Functional Classification</b>										
<b>Governance and administration</b>		-	14 820	14 820	1 992	2 086	7 410	(5 324)	-72%	14 820
Executive and council		-	11 820	11 820	118	213	5 910	(5 697)	-96%	11 820
Finance and administration		-	3 000	3 000	1 873	1 873	1 500	373	25%	3 000
Internal audit										
<b>Community and public safety</b>		25 390	19 431	19 431	3 283	4 065	9 715	(5 651)	-58%	19 431
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		25 390	10 431	10 431	3 283	3 283	5 215	(1 933)	-37%	10 431
Public safety		-	3 000	3 000	-	782	1 500	(718)	-48%	3 000
Housing		-	6 000	6 000	-	-	3 000	(3 000)	-100%	6 000
Health										
<b>Economic and environmental services</b>		50 195	57 182	53 682	4 294	14 062	27 000	(12 938)	-48%	53 682
Planning and development										
Road transport		50 195	57 182	53 682	4 294	14 062	27 000	(12 938)	-48%	53 682
Environmental protection										
<b>Trading services</b>		63 277	116 241	119 741	8 981	18 007	59 711	(41 704)	-70%	119 741
Energy sources		24 609	55 544	55 544	6 106	9 336	27 772	(18 436)	-66%	55 544
Water management		24 327	28 715	32 215	1 526	1 895	15 948	(14 053)	-88%	32 215
Waste water management		14 342	21 535	21 535	-	145	10 767	(10 623)	-99%	21 535
Waste management		-	10 447	10 447	1 349	6 631	5 224	1 407	27%	10 447
<b>Other</b>		13 678	9 364	9 364	-	996	4 682	(3 686)	-79%	9 364
<b>Total Capital Expenditure - Functional Classification</b>	3	152 541	217 038	217 038	18 549	39 215	108 519	(69 303)	-64%	217 038

**NOTE:** The total capital budget amounts to R 217 million. The expenditure as at 31 December 2022 amounts to R 39.2 million. This is only 18% of the total budget that should be at 50%.

**TABLE 8: ACTUAL CAPITAL EXPENDITURE PER FUNDING SOURCE FOR DECEMBER 2022**

NW403 City Of Matlosana - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06

December

Vote Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
<b>Funded by:</b>										
National Government		145 097	169 918	169 918	16 557	34 547	84 959	(50 412)	-59%	169 918
Provincial Government										
District Municipality										
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-
<b>Transfers recognised - capital</b>		145 097	169 918	169 918	16 557	34 547	84 959	(50 412)	-59%	169 918
<b>Borrowing</b>	6	-	-	-	-	-	-	-	-	-
<b>Internally generated funds</b>		7 444	47 120	47 120	1 992	4 668	23 560	(18 892)	-80%	47 120
<b>Total Capital Funding</b>		152 541	217 038	217 038	18 549	39 215	108 519	(69 303)	-64%	217 038

**The variance on the expenditure against the YTD budget is mainly on the following items:**

**MIG - Challenges**

- Delays from DWS to issue recommendation letter for Refurbishment of Sewer Pump Stations in CoM are and there are not enough funds for critical and omitted scope of work as well as professional fees.
- Slow rate of progress by the Contractors for:
  - Refurbishment of Electrical and Mechanical Equipment in the Water Pump Stations in CoM areas
  - Extension of National Fresh Produce Market in Klerksdorp Phase2

3. Delays in SCM processes will resulting in late appointment of Contractors and unsatisfactory expenditure on the following projects for 2022/23 FY:
  - ☞ Jouberton Hot Spot areas HML (Phase 4) (9)
  - ☞ Alabama HML Ext. 4 & 5 (Phase 1) (5)
4. Delays in project registration for:
  - ☞ Upgrading of Outfall Sewer in Jouberton and Alabama Extensions.
  - ☞ Development of Cell 3 of the Klerksdorp Landfill Site (Phase 2)
  - ☞ Jouberton/Kanana Bulk Water Supply (Phase 1) - Bulk Water Line

#### NDPG – Challenges

- ☞ Approved amount of professional fees has been depleted on the Construction of Jouberton Taxi Rank and not able to make any payment to the Consultant. Further, some of the key professional have partially suspended their services due to non-payment by the Municipality.

#### EEDSM – Challenges

- ☞ Delays in SCM processes will result in late appointment of Contractors and unsatisfactory expenditure on the following projects for 2022/23 FY:
  - Retrofit of Street Lighting with LED Lights (Phase 4)

#### WSIG – Challenges

- ☞ Poor performance by the Contractor on the Refurbishment of Jouberton Reservoir.

**TABLE 9: FINANCIAL POSITION**

**NW403 City Of Matlosana - Table C6 Monthly Budget Statement - Financial Position - M06 December**

Description	Ref	Budget Year 2022/23				
		2021/22 Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<b>R thousands</b>	1					
<b>ASSETS</b>						
<b>Current assets</b>						
Cash		1 831 206	65 145	65 145	72 249	65 145
Call investment deposits		(1 606 285)	333 248	333 248	582 689	333 248
Consumer debtors		484 523	632 866	632 866	1 086 304	632 866
Other debtors		986 440	243 161	243 161	1 049 765	243 161
Current portion of long-term receivables		7	29	29	(7)	29
Inventory		38 539	53 615	53 615	62 946	53 615
<b>Total current assets</b>		<b>1 734 431</b>	<b>1 328 063</b>	<b>1 328 063</b>	<b>2 853 945</b>	<b>1 328 063</b>
<b>Non current assets</b>						
Long-term receivables		–	33	33	–	33
Investments						
Investment property		349 865	257 100	257 100	349 865	257 100
Investments in Associate						
Property, plant and equipment		5 832 224	4 798 047	4 798 047	5 689 666	4 798 047
Biological						
Intangible		1 297	1 817	1 817	1 297	1 817
Other non-current assets		(618 226)	9 941	9 941	(618 226)	9 941
<b>Total non current assets</b>		<b>5 565 160</b>	<b>5 066 938</b>	<b>5 066 938</b>	<b>5 422 602</b>	<b>5 066 938</b>
<b>TOTAL ASSETS</b>		<b>7 299 591</b>	<b>6 395 002</b>	<b>6 395 002</b>	<b>8 276 547</b>	<b>6 395 002</b>
<b>LIABILITIES</b>						
<b>Current liabilities</b>						
Bank overdraft		–	–	–	–	–
Borrowing		(5 042)	2 000	2 000	(5 042)	2 000
Consumer deposits		64 143	94 930	94 930	65 389	94 930
Trade and other payables		3 411 205	1 177 431	1 491 434	3 673 451	1 491 434
Provisions		563 482	557 371	557 371	563 581	557 371
<b>Total current liabilities</b>		<b>4 033 788</b>	<b>1 831 731</b>	<b>2 145 734</b>	<b>4 297 380</b>	<b>2 145 734</b>
<b>Non current liabilities</b>						
Borrowing		42 018	81 274	81 274	37 811	81 274
Provisions		–	–	–	–	–
<b>Total non current liabilities</b>		<b>42 018</b>	<b>81 274</b>	<b>81 274</b>	<b>37 811</b>	<b>81 274</b>
<b>TOTAL LIABILITIES</b>		<b>4 075 805</b>	<b>1 913 005</b>	<b>2 227 008</b>	<b>4 335 190</b>	<b>2 227 008</b>
<b>NET ASSETS</b>	2	<b>3 223 786</b>	<b>4 481 996</b>	<b>4 167 993</b>	<b>3 941 357</b>	<b>4 167 993</b>
<b>COMMUNITY WEALTH/EQUITY</b>						
Accumulated Surplus/(Deficit)		4 841 579	4 233 752	4 233 752	3 955 044	4 233 752
Reserves		–	–	–	–	–
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	2	<b>4 841 579</b>	<b>4 233 752</b>	<b>4 233 752</b>	<b>3 955 044</b>	<b>4 233 752</b>



**Note:** The financial position as indicated in Table 9 above shows that the Net Assets of the City of Matlosana as at 31 December 2022 amounts to R3.9 billion

#### 4.5 Monthly Budget Statement - Cash Flow Statement (Annexure B)

Cash Flow Statement doesn't show a true reflection due to the issues relating to the linking's on the Data Strings. The system Vendor is currently attending to it

**Collection rate** – The YTD collection rate as at 31 December 2022 is 62.65%. The collection rate has increased by 3.06% from last month where 59.59% was achieved for the period ended 30 November 2022.

**TABLE 10: ACTUAL CASH FLOW 31 DECEMBER 2021**

NW403 City Of Matlosana - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2021/22				Budget Year 2022/23				
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>										
<b>Receipts</b>										
Property rates		419 736	365 289	365 289	30 341	191 083	182 644	8 439	5%	365 289
Service charges		1 351 237	1 685 932	1 685 932	84 473	508 682	842 966	(334 284)	-40%	1 685 932
Other revenue		3 785 533	237 037	237 037	244 822	1 700 981	118 519	#####	1335%	237 037
Transfers and Subsidies - Operational		479 886	561 824	561 824	173 644	390 957	280 912	110 045	39%	561 824
Transfers and Subsidies - Capital		170 551	169 918	169 918	-	102 133	84 959	17 174	20%	169 918
Interest		21	108 337	108 337	4	12	54 168	(54 156)	-100%	108 337
Dividends								-		
<b>Payments</b>										
Suppliers and employees		(4 054 823)	(3 068 583)	(3 068 583)	(639 817)	(1 893 726)	(1 534 294)	359 432	-23%	(3 068 583)
Finance charges								-		
Transfers and Grants								-		
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>2 152 140</b>	<b>59 754</b>	<b>59 754</b>	<b>(106 533)</b>	<b>1 000 122</b>	<b>29 875</b>	<b>(970 248)</b>	<b>-3248%</b>	<b>59 754</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
<b>Receipts</b>										
Proceeds on disposal of PPE								-		
Decrease (increase) in non-current receivables		-	33	-	-	-	16	(16)	-100%	33
Decrease (increase) in non-current investments								-		
<b>Payments</b>										
Capital assets		(152 541)	(217 038)	(217 038)	(18 549)	(39 215)	(108 519)	(69 303)	64%	(217 038)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>(152 541)</b>	<b>(217 005)</b>	<b>(217 038)</b>	<b>(18 549)</b>	<b>(39 215)</b>	<b>(108 502)</b>	<b>(69 287)</b>	<b>64%</b>	<b>(217 005)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
<b>Receipts</b>										
Short term loans								-		
Borrowing long term/refinancing								-		
Increase (decrease) in consumer deposits		-	1 500	-	-	-	750	(750)	-100%	1 500
<b>Payments</b>										
Repayment of borrowing		-	-	-	-	-	-	-		-
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>-</b>	<b>1 500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>750</b>	<b>750</b>	<b>100%</b>	<b>1 500</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>		<b>1 999 599</b>	<b>(155 751)</b>	<b>(157 284)</b>	<b>(125 082)</b>	<b>960 907</b>	<b>(77 878)</b>			<b>(155 751)</b>
Cash/cash equivalents at beginning:		(195 402)	310 855	310 855	(77 819)	732 757	310 855			732 757
Cash/cash equivalents at month/year end:		1 804 197	155 104	153 572		1 693 664	232 978			577 006

**NOTE:** The cash and call Investments for the month ended on 31 December 2022 amounted to R253 million which consists of the following:

Bank balances: R4.7 million  
Call investments: R247.9 million

Actual income received in the month of December 2022 includes the grant monies received for following grants:

Equitable Share: R 172,66 million  
EPWP: R 982,000

**Under the cash flow from operating activities category:**

With regard to receipts:

- ☞ Ratepayers and other services reflect a year to date amount of **R 699.75** million compared to a year to date target of **R 1.025** billion a shortfall of R 325.84 million.
- ☞ Operating grants and subsidies were received as per DORA and show a year to date amount of **R 390.95** million as per payment schedule
- ☞ Capital grants and subsidies show a year to date amount of **R 102.13** million compare to **R 120.8** million as at December 2022.

With regard to payments:

- ☞ Suppliers and employees' payments indicate a year to date amount R 1.893 billion compared to a year to date target of R 1.534 billion. The payments are more than to what we expected or year to date target. From the above information it is evident that Council cash flow is over committed and the cost containment should be adhering.
- ☞ Payments capital assets reflect a year to date expenditure of R 39.21 million which is 64% less than the year to date target of R 108.5 million.

**4.6 Actual borrowings**

The municipality's position on external loans is set out in Table 11 attached. The municipality started the 2022/23 financial year with borrowing debt of R12,866,179 and after repayments R 1,700,602 were made, the total borrowings outstanding as at 31 December 2022 amounts to R 11,165,577

**TABLE 11: ACTUAL BORROWING FOR DECEMBER 2021**

**ANNEXURE A**

ANNEXURE A												
31 DECEMBER 2022												
Borrowing Reference No	Start Date	End Date	Borrowing Period Years	Original Loan	Lender	Purpose	% Interest Rate (2 dec) Per Annum	Interest Paid This quarter	Opening Balance 01/07/2022	Debt Repaid or Re-deemed	Additional Principal Accrued	Balance at 31/12/2022
<b>ANNUITY LOANS</b>												
NW11182	1/10/1998	30/09/2018	20	7435456	Development Bank of SA	Provision of Infrastructure	15,25	0,00	0,00	0,00	0,00	0,00
NW13637	1/10/2000	30/09/2020	20	3951600	Development Bank of SA	Provision of Infrastructure	15,6	0,00	0,00	0,00	0,00	0,00
NW103677/1	1/11/2010	1/11/2025	15	35269878	Development Bank of SA	Provision of Infrastructure	14,75	646 329,68	12 866 178,72	1 700 601,92	0,00	11 165 576,80
10906	30/09/1999	30/09/2019	20	5587000	Development Bank of SA	Provision of Infrastructure	15,25	0,00	0,00	0,00	0,00	0,00
10912	30/09/1999	30/09/2019	20	7477000	Development Bank of SA	Provision of Infrastructure	15,25	0,00	0,00	0,00	0,00	0,00
10913	30/09/1999	30/09/2019	20	5780000	Development Bank of SA	Provision of Infrastructure	15,25	0,00	0,00	0,00	0,00	0,00
<b>TOTAL ANNUITIES</b>								<b>646 329,68</b>	<b>12 866 178,72</b>	<b>1 700 601,92</b>	<b>0,00</b>	<b>11 165 576,80</b>

**PART 2 SUPPORTING DOCUMENTS**

**5 IN -YEAR BUDGET STATEMENT SUPPORTING TABLES AND DOCUMENTATIONS**

**5.1 Debtors age analysis**

**Debtors age analysis per service**

The municipality’s total outstanding debtors amounted to R 7,446,278,760 as at 31 December 2022 compared to R 6,055,959,293 as at 30 December 2021 an increase of R 1,390,319,467.

Current to 30 days debt amounted to R 266,551,233 as at 31 December 2022 and has decreased with R 1,417,975 compared to R 267,969,208 as at 30 November 2022.

31 to 60 days debt decreased with R 193,582,604; 61 to 90 days increased with R 199,354,619 and 91 days and older debt as at 31 December 2022 amounted to R 6,624,647,599.

Interest on debtors is also included in total debtors’ book.

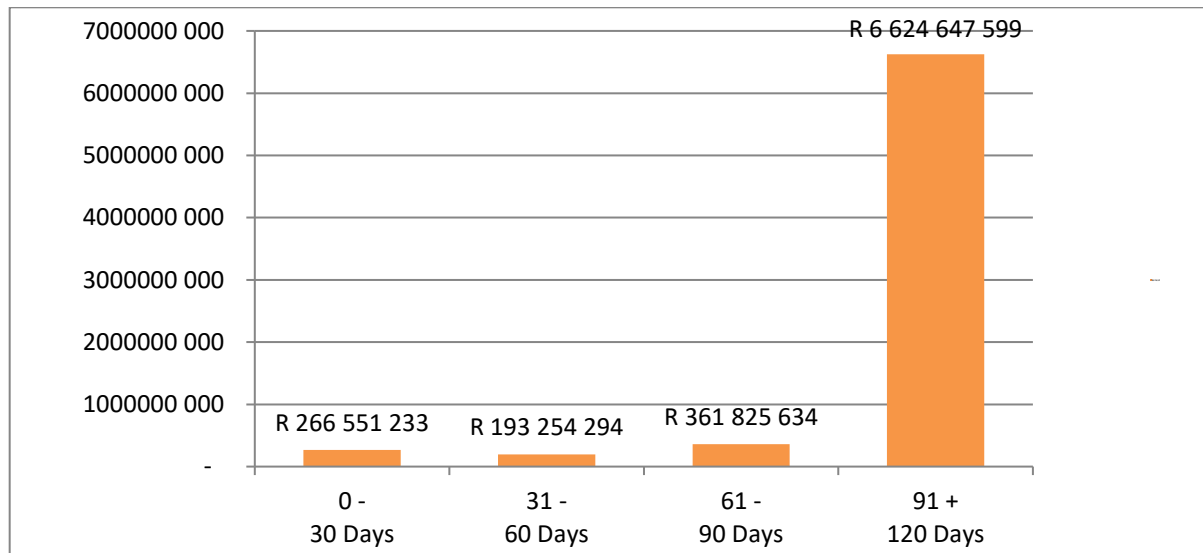
**Debtors age analysis per debtor type (December 2021 & December 2022 comparison)**

Government Debt	R111,767,850 (1.5%)	31 December 2022
	R 91,162,246 (1.5%)	31 December 2021
Business debtors’	R 657,290,967 (8.8%)	31 December 2022
	R 557,151,658 (9.82)	31 December 2021
Domestic debtors’	R 6,677,219,943 (89.7%)	31 December 2022

**TABLE 12: OUTSTANDING DEBTORS AS AT 31 DECEMBER 2021**

**Outstanding debtor’s analysis as at 31 December 2022**

<b>DEBTOR'S AGE ANALYSIS - December 2022</b>					
<b>Detail</b>	<b>0 - 30 Days</b>	<b>31 - 60 Days</b>	<b>61 - 90 Days</b>	<b>91 + 120 Days</b>	<b>Total -</b>
<b>Debtors Age Analysis By Income Source</b>					
Water Tariffs	79 912 513	71 707 043	254 543 895	2 328 120 732	2 734 284 183
Electricity Tariffs	70 673 864	32 807 572	21 005 619	459 337 567	583 824 622
Rates (Property Rates)	32 935 225	16 371 995	14 404 553	383 929 866	447 641 639
Sewerage/ Sanitation	9 340 888	6 962 535	6 521 021	334 627 645	357 452 089
Refuse Removal Tariffs	17 927 599	14 529 494	13 753 778	669 392 315	715 603 186
Other	55 761 144	50 875 655	51 596 768	2 449 239 474	2 607 473 041
<b>Total By Income Source</b>	<b>266 551 233</b>	<b>193 254 294</b>	<b>361 825 634</b>	<b>6 624 647 599</b>	<b>7 446 278 760</b>
<b>Debtors Age Analysis By Customer Group</b>					
Government	6 323 032	5 216 538	5 013 494	95 214 786	111 767 850
Business	65 822 126	29 062 408	21 581 029	540 825 404	657 290 967
Households	194 406 075	158 975 348	335 231 111	5 988 607 409	6 677 219 943
Other					-
<b>Total By Customer Group</b>	<b>266 551 233</b>	<b>193 254 294</b>	<b>361 825 634</b>	<b>6 624 647 599</b>	<b>7 446 278 760</b>



**Note:** According to the Debtors Age Analysis it is clear that the 89.7% of the total outstanding debt is owed by the Household.

#### Reason for increase in debtor's book

- ☞ Poor collection as a result of increasing high unemployment within KOSH
- ☞ Ineffective credit control implementation in ESKOM electricity supply areas namely: Khuma, Kanana, Tigane
- ☞ Political interference

#### 5.2 Creditors age analysis

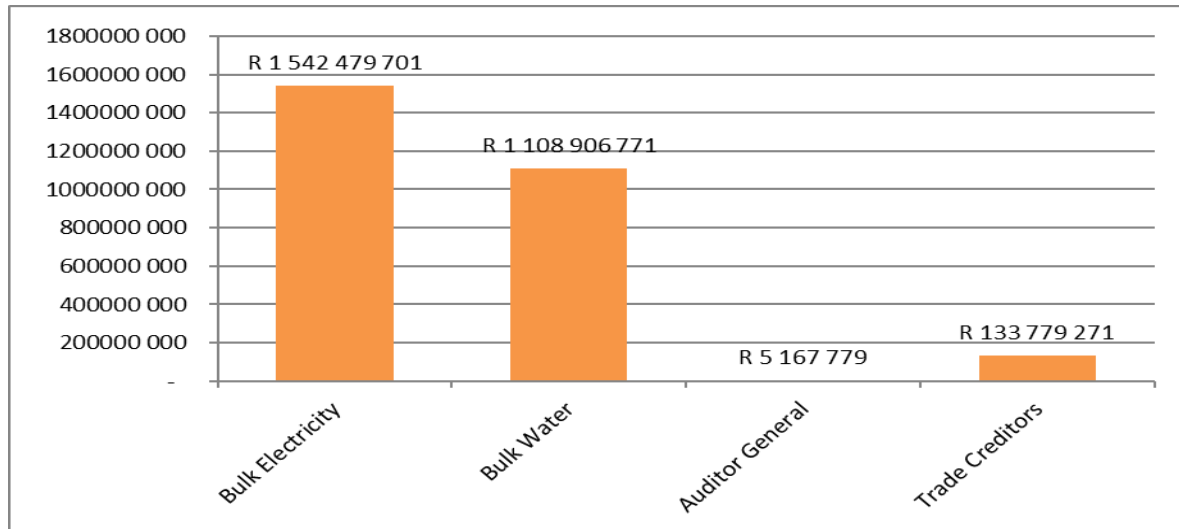
The municipality's total outstanding creditors amounted to R 2,790,333,522 as at 31 December 2022 compared with the R 2,898,600,059 as at 30 November 2022 and decreased with R 108,266,537

**Midvaal** – A total amount of R 205 million was paid in the second quarter ended 31 December 2022.

**Eskom** – A total amount of R 236 million was paid in the second quarter ended 31 December 2022.

**TABLE 13: CREDITOR'S AGE ANALYSIS AS AT 31 DECEMBER 2022**

OUTSTANDING CREDITORS STATEMENT - DECEMBER 2022						
Detail	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 +Days/Arreas	Total
Bulk Electricity	71 218 016	77 557 936	77 063 399	1 316 640 350	-	1 542 479 701
Bulk Water	92 781 831	52 200 694	50 710 868	913 213 378	-	1 108 906 771
Auditor General	5 165 361	18	18	2 382	-	5 167 779
Trade Creditors	5 333 888	1 084 807	31 052 104	96 308 472	-	133 779 271
<b>Total</b>	<b>174 499 096</b>	<b>130 843 455</b>	<b>158 826 389</b>	<b>2 326 164 582</b>	<b>-</b>	<b>2 790 333 522</b>



### Increase in creditors from 31 December 2021 to 31 December 2022

Eskom	R 578,545,900
Midvaal	R 218,308,366
Trade Creditors	R 30,813,630

**Note:** According to the above information, the municipality's highest outstanding creditor is Eskom with the total outstanding amount of R1, 542 billion followed by Midvaal with the total outstanding amount of R1, 109 Billion

### 5.3 Investments

Surplus cash is invested on a daily basis depending on the commitment of funds. The municipality's investments as at 31 December 2022 is as set out in Table 14 below.

The municipality started the beginning of the month with total investments of R 354,921,537 and after investments made of R 244,670,180 and withdrawals of R 261,617,372 closed with an investment balance of R 340,374,554 at the five listed local banks.

**TABLE 14: INVESTMENTS AS AT 31 DECEMBER 2022**

NW403 City Of Matlosana - Supporting Table SC5 Monthly Budget Statement - investment portfolio - M06 December														
Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
R thousands														
Municipality														
ABSA	-	daily call	yes	Variable	-	-	-	-	-	240 699	1 178	(299 335)	247 010	189 553
INVESTEC	-	daily call	yes	Variable	-	-	-	-	-	7 384	43	-	-	7 427
SANLAM	-	2yrs	Policy	yes	Variable	-	-	-	2024/08/01	11 338	-	-	-	11 338
FNB	-	12months	Long term	yes	Variable	-	-	-	2022/06/30	68	-	-	-	68
FNB	-	daily call	yes	Variable	-	-	-	-	-	26 093	152	-	-	26 245
NEDBANK	-	daily call	yes	Variable	-	-	-	-	-	24 535	144	-	-	24 679
<b>Municipality sub-total</b>										<b>310 117</b>	<b>1 517</b>	<b>(299 335)</b>	<b>247 010</b>	<b>259 310</b>
<b>Entities</b>														
														-
														-
														-
														-
														-
<b>Entities sub-total</b>										<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL INVESTMENTS AND INTEREST</b>	<b>2</b>									<b>310 117</b>	<b>1 517</b>	<b>(299 335)</b>	<b>247 010</b>	<b>259 310</b>

**Note:** The municipality started the beginning of the month with total investments of R310,116,993 and after investments made of R247,010,484 and withdrawals of R299,334,569 closed with an investment balance of R259,309,641 includes collateral and long-term investment at the five listed local banks.

#### 5.4 Allocations received and actual expenditure on allocations received

The municipality's position with regard to grant allocation received and the actual expenditure on the grant allocations received are set out in Table 15 and 16 below.

**TABLE 15: TRANSFER AND GRANT RECEIPTS**

**NW403 City Of Matlosana - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December**

Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
<b>RECEIPTS:</b>										
<b>Operating Transfers and Grants</b>										
National Government:		509 661	560 590	560 590	173 502	388 646	280 295	108 351	38,7%	560 590
Energy Efficiency and Demand Side Management Grant		-	5 000	5 000	-	-	2 500	(2 500)	-100,0%	5 000
Equitable Share		484 096	545 300	545 300	172 662	385 329	272 650	112 679	41,3%	545 300
Expanded Public Works Programme Integrated Grant		1 756	2 181	2 181	198	822	1 091	(269)	-24,6%	2 181
Local Government Financial Management Grant		3 123	3 100	3 100	42	335	1 550	(1 215)	-78,4%	3 100
Municipal Disaster Relief Grant		15 897	-	-	-	-	-	-	-	-
Municipal Infrastructure Grant	3	4 789	5 009	5 009	600	2 160	2 505	(345)	-13,8%	5 009
Other transfers and grants [insert description]		-	-	-	-	-	-	-	-	-
Provincial Government:		1 570	1 234	1 234	-	-	617	(617)	-100,0%	1 234
Capacity Building and Other Grants		1 570	1 234	1 234	-	-	617	(617)	-100,0%	1 234
Other transfers and grants [insert description]		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]		-	-	-	-	-	-	-	-	-
<b>Total Operating Transfers and Grants</b>	<b>5</b>	<b>511 231</b>	<b>561 824</b>	<b>561 824</b>	<b>173 502</b>	<b>388 646</b>	<b>280 912</b>	<b>107 734</b>	<b>38,4%</b>	<b>561 824</b>
<b>Capital Transfers and Grants</b>										
National Government:		156 811	169 918	169 918	21 510	39 281	84 959	(45 677)	-53,8%	169 918
Integrated National Electrification Programme Grant		-	29 064	29 064	7 445	8 667	14 532	(5 865)	-40,4%	29 064
Municipal Infrastructure Grant		92 568	95 178	95 178	7 656	24 039	47 589	(23 550)	-49,5%	95 178
Neighbourhood Development Partnership Grant		55 743	30 000	30 000	4 654	4 821	15 000	(10 179)	-67,9%	30 000
Water Services Infrastructure Grant		8 500	15 676	15 676	1 755	1 755	7 838	(6 083)	-77,6%	15 676
Provincial Government:		-	-	-	-	-	-	-	-	-
[insert description]		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]		-	-	-	-	-	-	-	-	-
Developers Contribution		-	-	-	-	-	-	-	-	-
<b>Total Capital Transfers and Grants</b>	<b>5</b>	<b>156 811</b>	<b>169 918</b>	<b>169 918</b>	<b>21 510</b>	<b>39 281</b>	<b>84 959</b>	<b>(45 677)</b>	<b>-53,8%</b>	<b>169 918</b>
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>	<b>5</b>	<b>668 042</b>	<b>731 742</b>	<b>731 742</b>	<b>195 012</b>	<b>427 927</b>	<b>365 871</b>	<b>62 056</b>	<b>17,0%</b>	<b>731 742</b>

**Note:** The table reflect the YTD actual revenue amounts to R427.9million, against the YTD budget of R365.9million as at 31 December 2022. Revenue on Grants can only be recognized when conditions are met.

**TABLE 16: TRANSFER AND GRANT EXPENDITURE**

NW403 City Of Matlosana - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December

Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
<b>EXPENDITURE</b>										
<b>Operating expenditure of Transfers and Grants</b>										
National Government:		109 339	102 079	102 079	4 979	51 188	51 040	148	0,3%	102 079
Energy Efficiency and Demand Side Management Grant		22	4 549	4 549	-	-	2 274	(2 274)	-100,0%	4 549
Equitable Share		71 877	86 606	86 606	4 144	46 908	43 303	3 605	8,3%	86 606
Expanded Public Works Programme Integrated Grant		1 968	2 701	2 701	398	1 220	1 350	(130)	-9,6%	2 701
Local Government Financial Management Grant		21 708	3 100	3 100	69	516	1 550	(1 034)	-66,7%	3 100
Municipal Disaster Relief Grant		8 661	-	-	-	-	-	-	-	-
Municipal Infrastructure Grant		5 103	5 124	5 124	368	2 543	2 562	(19)	-0,7%	5 124
Provincial Government:		755	1 256	1 256	-	2	628	(625)	-99,6%	1 256
Capacity Building and Other Grants		755	1 256	1 256	-	2	628	(625)	-99,6%	1 256
District Municipality:		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
<b>Total operating expenditure of Transfers and Grants:</b>		<b>110 095</b>	<b>103 335</b>	<b>103 335</b>	<b>4 979</b>	<b>51 190</b>	<b>51 668</b>	<b>(478)</b>	<b>-0,9%</b>	<b>103 335</b>
<b>Capital expenditure of Transfers and Grants</b>										
National Government:		145 097	169 918	169 918	16 557	34 547	84 959	(50 412)	-59,3%	169 918
Integrated National Electrification Programme Grant		-	29 064	29 064	6 106	7 536	14 532	(6 996)	-48,1%	29 064
Municipal Disaster Relief Grant		9 663	-	-	-	-	-	-	-	-
Municipal Infrastructure Grant		79 512	95 178	95 178	5 201	20 132	47 589	(27 457)	-57,7%	95 178
Neighbourhood Development Partnership Grant		48 530	30 000	30 000	3 724	5 353	15 000	(9 647)	-64,3%	30 000
Water Services Infrastructure Grant		7 391	15 676	15 676	1 526	1 526	7 838	(6 312)	-80,5%	15 676
Provincial Government:		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
Developers Contribution		-	-	-	-	-	-	-	-	-
<b>Total capital expenditure of Transfers and Grants</b>		<b>145 097</b>	<b>169 918</b>	<b>169 918</b>	<b>16 557</b>	<b>34 547</b>	<b>84 959</b>	<b>(50 412)</b>	<b>-59,3%</b>	<b>169 918</b>
<b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>		<b>255 191</b>	<b>273 253</b>	<b>273 253</b>	<b>21 537</b>	<b>85 737</b>	<b>136 627</b>	<b>(50 889)</b>	<b>-37,2%</b>	<b>273 253</b>

**Note:** The table reflect the YTD actual expenditure incurred amounting to R85.7 million, against the YTD budget of R136.6million as at 31 December 2022.

**RESIDENTIAL CATALYTIC PROJECT**

Opening balance as at 1 July 2022: R12,171,568  
 Less Withdrawals: -R 9,197,706  
 Closing balance as at 30 September 2022: R 2,973,862

**RESIDENTIAL CATALYTIC PROJECT**

Opening balance as at 1 October 2022: R 2,973,862  
 Plus, Investment 13 October 2022: R 100,000,000  
 Less withdrawals:  
 ☞ 18 October 2022: (R 19,735,093)  
 ☞ 20 October 2022: (R 28,018,878)  
 ☞ 08 December 2022: (R 44, 042,851)  
 ☞ 19 December 2022: (R 2,788,301)  
 Closing balance 31 December 2022: R 8,388,738

## 5.5 Councillors and Employee Benefits

- ☞ Employees related cost – R 344.5 million spent as at 31 December 2022
- ☞ Council Remuneration – R 17.8 million spent as at 31 December 2022

**TABLE 17: COUNCILOUR AND EMPLOYEE BENEFITS**

NW403 City Of Matlosana - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December

Summary of Employee and Councillor remuneration	Ref	Budget Year 2022/23								
		2021/22 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands		A	B	C						D
<b>Councillors (Political Office Bearers plus Other)</b>										
Basic Salaries and Wages		21 698	24 558	24 558	1 861	11 190	12 279	(1 089)	-9%	24 558
Pension and UIF Contributions		1 394	2 246	2 246	148	870	1 123	(253)	-23%	2 246
Medical Aid Contributions		6	18	18	-	-	9	(9)	-100%	18
Motr Vehicle Allowance		-	-	-	-	-	-	-	-	-
Cellphone Allowance		3 390	2 858	2 858	285	1 709	1 429	280	20%	2 858
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		7 701	9 775	9 775	670	4 020	4 888	(868)	-18%	9 775
<b>Sub Total - Councillors</b>		<b>34 189</b>	<b>39 456</b>	<b>39 456</b>	<b>2 965</b>	<b>17 789</b>	<b>19 728</b>	<b>(1 939)</b>	<b>-10%</b>	<b>39 456</b>
<b>% increase</b>	4		<b>15,4%</b>	<b>15,4%</b>						<b>15,4%</b>
<b>Senior Managers of the Municipality</b>										
Basic Salaries and Wages		5 333	10 803	10 803	(766)	(1 024)	5 402	(6 426)	-119%	10 803
Pension and UIF Contributions		10	16	16	1	4	8	(4)	-53%	16
Medical Aid Contributions		57	50	50	5	30	25	5	20%	50
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	-	-	-	-	-	-
Motr Vehicle Allowance		659	1 364	1 364	24	168	682	(514)	-75%	1 364
Cellphone Allowance		20	211	211	-	-	106	(106)	-100%	211
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	8	8	-	-	4	(4)	-100%	8
Payments in lieu of leave		100	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations		-	-	-	-	-	-	-	-	-
<b>Sub Total - Senior Managers of Municipality</b>		<b>6 179</b>	<b>12 452</b>	<b>12 452</b>	<b>(736)</b>	<b>(822)</b>	<b>6 226</b>	<b>(7 048)</b>	<b>-113%</b>	<b>12 452</b>
<b>% increase</b>	4		<b>101,5%</b>	<b>101,5%</b>						<b>101,5%</b>
<b>Other Municipal Staff</b>										
Basic Salaries and Wages		424 493	476 456	476 296	36 436	217 699	238 188	(20 490)	-9%	476 296
Pension and UIF Contributions		87 036	95 974	95 974	7 441	44 657	47 987	(3 331)	-7%	95 974
Medical Aid Contributions		38 294	44 045	44 045	3 213	19 223	22 023	(2 799)	-13%	44 045
Overtime		61 810	25 944	26 104	5 752	32 378	13 012	19 365	149%	26 104
Performance Bonus		33 145	38 047	38 047	1 810	15 825	19 024	(3 199)	-17%	38 047
Motr Vehicle Allowance		-	-	-	-	-	-	-	-	-
Cellphone Allowance		996	1 410	1 410	110	664	705	(41)	-6%	1 410
Housing Allowances		6 549	7 861	7 861	524	3 184	3 930	(747)	-19%	7 861
Other benefits and allowances		15 497	27 666	27 666	1 111	8 084	13 833	(5 749)	-42%	27 666
Payments in lieu of leave		3 902	14 184	14 184	534	3 626	7 092	(3 466)	-49%	14 184
Long service awards		(501)	-	-	-	-	-	-	-	-
Post-retirement benefit obligations		8 790	-	-	-	-	-	-	-	-
<b>Sub Total - Other Municipal Staff</b>		<b>680 010</b>	<b>731 586</b>	<b>731 586</b>	<b>56 931</b>	<b>345 340</b>	<b>365 794</b>	<b>(20 455)</b>	<b>-6%</b>	<b>731 586</b>
<b>% increase</b>	4		<b>7,6%</b>	<b>7,6%</b>						<b>7,6%</b>
<b>Total Parent Municipality</b>		<b>720 378</b>	<b>783 493</b>	<b>783 493</b>	<b>59 160</b>	<b>362 306</b>	<b>391 748</b>	<b>(29 442)</b>	<b>-8%</b>	<b>783 493</b>



**TABLE: 18 MATERIAL VARIANCES**

NW403 City of Matlosana - Supporting Table SC1 Material variance explanations – M06 December 2022					
Ref	Description	Variance	%	Reasons for material deviations	Remedial or corrective steps/remarks
R thousands					
1	<u>Revenue By Source</u>				
	Service Charges: Electricity	(89,522,467)	-16%	Less revenue billed on electricity than initially anticipated. The variance is as a result illegal connection, unbilled properties consuming electricity and less consumption due to the current implementation of load shedding by ESKOM	The municipality has to enforced measures to reduce illegal connections and to ensure that all properties consuming electricity is billed.
	Service Charges: Sanitation	(15,108,898)	-17%	Revenue was less than projected	
	Service Charges: Refuse	(12,063,797)	-11%	Revenue was less than projected	
	Interest earned – outstanding debtors	34,248,243	13%	The variance is as a result of the debtors' book that is increasing due to non-payment of debtors. The increase in the debtors result in an increase interest charge.	
	License and Permits	(1,363,597)	-26%	Under collection can be attributed to the fact that vehicle licences can be renewed at the Post Office. Members of the public generally go to the closest convenient point in order to pay which may not always be City of Matlosana.	
	Fines, penalties and forfeits	(1,012,446)	-45%	The budget made up of numerous items (e.g. traffic fines, court fines, illegal connection, etc.) in this instance under performance was mostly on non-collection of traffic fines which is due to lack of tools of trade (vehicles), shortage of staff and vacant positions that are not filled to date and also non-performance of appointed Back Office Service Provider.	
	Other revenue	(26,386,616)	-55%	The budgeted amount consists of numerous items (e.g. Commission: insurance, Commission: Transaction Handling fees, Plan printing and duplicate, etc.) in this instance under performance was mostly on the Sale of Property. The reason for under collection is that there has been delays in the issuing of clearance figures for property transfers.	
2	<u>Expenditure by Type</u>				
	Inventory consumed	(39,817,431)	-16%	Inventory consumed includes Bulk Water, expenditure is lower due to the outstanding Midvaal invoices, the Municipality is struggling to meet the obligation due to low collection rate.	Implement revenue enhancement And debt collection rate strategies.

Bulk Purchases - electricity	(427,745,420)	-79%	Expenditure is lower due to the outstanding Eskom invoices, it is difficult for the Municipality to meet the obligation due to the low collection rate.	Implement revenue enhancement And debt collection rate strategies.
Contracted services	(83,448,488)	-38%	mainly on Security service, repair and maintenance of fleet, repair and maintenance of buildings and equipment and Asset Register administration. Under performance is due to the delay in submission of invoices from suppliers and payment of invoices. Funds are committed and expenditure is expected to increase in the following months	
Debt Impairment	(165,650,002)	-42%	Most of the Debt Impairment journals are done at the end of the financial year	Journals should be made on a monthly basis
Finance Charges	(4,415,504)	-87%	The underspending is mainly on interest paid on overdue accounts, journals are supposed to be done on a monthly basis but currently most of the interest paid overdue accounts journals are done at the end of the financial year.	Journals should be made on a monthly basis

**TABLE 19: FINANCIAL PERFORMANCE**

**NW403 City Of Matlosana - Supporting Table SC2 Monthly Budget Statement - performance indicators - M06 December**

Description of financial indicator	Basis of calculation	Ref	2021/22	Budget Year 2022/23			
			Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<b>Borrowing Management</b>							
Capital Charges to Operating Expenditure	Interest & principal paid/Operating Expenditure		2,6%	11,4%	10,6%	0,0%	1,2%
Borrowed funding of 'own' capital expenditure	Borrowings/Capital expenditure excl. transfers and grants		0,0%	0,0%	0,0%	0,0%	0,0%
<b>Safety of Capital</b>							
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision/ Funds & Reserves		71,2%	29,8%	37,2%	93,7%	37,2%
Gearing	Long Term Borrowing/ Funds & Reserves		0,0%	0,0%	0,0%	0,0%	0,0%
<b>Liquidity</b>							
Current Ratio	Current assets/current liabilities	1	43,0%	72,5%	61,9%	66,4%	61,9%
Liquidity Ratio	Monetary Assets/Current Liabilities		5,6%	21,7%	18,6%	15,2%	18,6%
<b>Revenue Management</b>							
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing						
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue		39,8%	21,8%	21,8%	106,1%	21,8%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old		0,0%	0,0%	0,0%	0,0%	0,0%
<b>Creditors Management</b>							
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))						
<b>Funding of Provisions</b>							
Percentage Of Provisions Not Funded	Unfunded Provisions/Total Provisions						
<b>Other Indicators</b>							
Electricity Distribution Losses	% Volume (units purchased and generated less units sold)/units purchased and generated	2	0,0%	25,0%	25,0%	0,0%	25,0%
Water Distribution Losses	% Volume (units purchased and own source less units sold)/Total units purchased and own source	2	0,0%	23,0%	23,0%	0,0%	23,0%
Employee costs	Employee costs/Total Revenue - capital revenue		18,6%	18,5%	18,5%	17,1%	18,5%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		3,1%	5,6%	5,6%	4,7%	5,6%
Interest & Depreciation	I&D/Total Revenue - capital revenue		13,5%	11,2%	11,2%	0,0%	1,2%
<b>IDP regulation financial viability indicators</b>							
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)						
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services						
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure						

Capital Charges to Operating Expenditure : Positive and lower than the norm.  
 Borrowed funding of 'own' capital expenditure: N/A no new borrowings.  
 Debt to Equity: At 93.7% it is higher than the norm of 45% and the budgeted 22.9% for the six-month period.  
 Current ratio: Indicate that the actuals liabilities as at 31 December 2022 stands at 66.4% of the current assets and is lower compare to the norm of 85% and lower than the 77% as 31 December 2021.

Liquidity ratio: the liquidity ratio is unfavourable and the lower ratio is mostly a reflective of the increase in payables.

At 64% for the six months ending 31 December 2022, need to be at least 90% to be sustainable.

**Other indicators**

Employee Costs: With in the NT norm indicating that the municipality do have a high vacancy rate.

Repair & Maintenance: Higher for the six months an improvement from the previous period, but still below the 8% NT norm. This is because of the unfunded budget challenges.

**TABLE: 20 CAPITAL EXPENDITURE PERFORMANCE**

NW403 City Of Matlosana - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M06 December

Month	2021/22	Budget Year 2022/23							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
<b>R thousands</b>									
<b>Monthly expenditure performance trend</b>									
July	12 712	18 086	18 086	1 500	1 500	18 086	16 587	91,7%	1%
August	12 712	18 086	18 086	7 809	9 309	36 173	26 864	74,3%	4%
September	12 712	18 086	18 086	6 509	15 818	54 259	38 442	70,8%	7%
October	12 712	18 086	18 086	3 082	18 899	72 346	53 447	73,9%	9%
November	12 712	18 086	18 086	1 767	20 666	90 432	69 766	77,1%	10%
December	12 712	18 086	18 086	18 549	39 215	108 519	69 303	63,9%	18%
January	12 712	18 086	18 086	-	-	126 605	-	-	-
February	12 712	18 086	18 086	-	-	144 692	-	-	-
March	12 712	18 086	18 086	-	-	162 778	-	-	-
April	12 712	18 086	18 086	-	-	180 865	-	-	-
May	12 712	18 086	18 086	-	-	198 951	-	-	-
June	12 712	18 086	18 086	-	-	217 038	-	-	-
<b>Total Capital expenditure</b>	<b>152 541</b>	<b>217 038</b>	<b>217 038</b>	<b>39 215</b>					

**5.6 OTHER SUPPORTING DOCUMENTS**

- ☞ SC13a: Capital expenditure on new assets by assets class
- ☞ SC 13b: Capital expenditure on renewal of existing assets
- ☞ SC 13c: Expenditure On repairs and maintenance by assets class
- ☞ SC 13d: Depreciation by assets class
- ☞ SC 13e: Expenditure on upgrading of existing assets by assets class

**SUPPORTING TABLE SC13a:**

**NW403 City Of Matlosana - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M06**

Description	Ref	2021/22		Budget Year 2022/23						
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>Capital expenditure on new assets by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		107 989	171 357	171 357	13 275	32 069	85 678	53 610	62,6%	171 357
Roads Infrastructure		50 195	57 182	53 682	4 294	14 062	27 000	12 938	47,9%	53 682
Roads		50 195	57 182	53 682	4 294	14 062	27 000	12 938	47,9%	53 682
Road Structures								-		
Road Furniture								-		
Capital Spares								-		
Storm water Infrastructure		-	-	-	-	-	-	-		-
Drainage Collection								-		
Storm water Conveyance								-		
Attenuation								-		
Electrical Infrastructure		20 538	53 944	53 944	6 106	9 336	26 972	17 636	65,4%	53 944
Power Plants								-		
HV Substations		7 444	22 000	22 000	-	1 800	11 000	9 200	83,6%	22 000
HV Switching Station								-		
HV Transmission Conductors								-		
MV Substations		-	-	-	-	-	-	-		-
MV Switching Stations								-		
MV Networks		13 093	29 064	29 064	6 106	7 536	14 532	6 996	48,1%	29 064
LV Networks		-	2 880	2 880	-	-	1 440	1 440	100,0%	2 880
Capital Spares								-		
Water Supply Infrastructure		28 398	28 715	32 215	1 526	1 895	15 948	14 053	88,1%	32 215
Dams and Weirs								-		
Boreholes								-		
Reservoirs								-		
Pump Stations		4 071	-	-	-	-	-	-		-
Water Treatment Works								-		
Bulk Mains		20 668	13 504	17 004	-	369	8 343	7 974	95,6%	17 004
Distribution		3 659	15 210	15 210	1 526	1 526	7 605	6 079	79,9%	15 210
Distribution Points								-		
PRV Stations								-		
Capital Spares								-		
Sanitation Infrastructure		8 858	21 069	21 069	-	145	10 535	10 390	98,6%	21 069
Pump Station		3 659	-	5 569	-	-	1 392	1 392	100,0%	5 569
Reticulation		5 199	21 069	15 500	-	145	9 142	8 998	98,4%	15 500
Waste Water Treatment Works								-		
Outfall Sewers		-	-	-	-	-	-	-		-
Toilet Facilities								-		
Capital Spares								-		
Solid Waste Infrastructure		-	10 447	10 447	1 349	6 631	5 224	(1 407)	-26,9%	10 447
Landfill Sites								-		
Waste Transfer Stations		-	10 447	10 447	1 349	6 631	5 224	(1 407)	-26,9%	10 447
<b>Community Assets</b>		25 390	15 431	15 431	3 283	3 283	7 715	4 433	57,5%	15 431
Community Facilities		-	5 000	5 000	-	-	2 500	2 500	100,0%	5 000
Public Open Space		-	5 000	5 000	-	-	2 500	2 500	100,0%	5 000
Nature Reserves								-		
Public Ablution Facilities								-		
Markets								-		
Stalls								-		
Abattoirs								-		
Airports								-		
Taxi Ranks/Bus Terminals								-		
Capital Spares								-		
Sport and Recreation Facilities		25 390	10 431	10 431	3 283	3 283	5 215	1 933	37,1%	10 431
Indoor Facilities		-	-	-	-	-	-	-		-
Outdoor Facilities		25 390	10 431	10 431	3 283	3 283	5 215	1 933	37,1%	10 431
Capital Spares								-		

<b>Intangible Assets</b>		-	520	520	-	-	260	260	100,0%	520
Servitudes										
Licences and Rights		-	520	520	-	-	260	260	100,0%	520
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications		-	520	520	-	-	260	260	100,0%	520
Load Settlement Software Applications										
Unspecified										
<b>Computer Equipment</b>		-	-	-	-	-	-	-		-
Computer Equipment		-	-	-	-	-	-	-		-
<b>Furniture and Office Equipment</b>		-	2 000	2 000	29	88	1 000	912	91,2%	2 000
Furniture and Office Equipment		-	2 000	2 000	29	88	1 000	912	91,2%	2 000
<b>Machinery and Equipment</b>		-	4 600	4 600	89	125	2 300	2 175	94,6%	4 600
Machinery and Equipment		-	4 600	4 600	89	125	2 300	2 175	94,6%	4 600
<b>Transport Assets</b>		-	7 000	7 000	-	-	3 500	3 500	100,0%	7 000
Transport Assets		-	7 000	7 000	-	-	3 500	3 500	100,0%	7 000
<b>Land</b>		-	-	-	-	-	-	-		-
Land		-	-	-	-	-	-	-		-
<b>Zoo's, Marine and Non-biological Animals</b>		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
<b>Total Capital Expenditure on new assets</b>	1	133 379	200 908	200 908	16 676	35 564	100 454	64 890	64,6%	200 908

## SUPPORTING TABLE SC13b

NW403 City Of Matlosana - Supporting Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by asset

Description	Ref	Budget Year 2022/23								
		2021/22 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>Capital expenditure on renewal of existing assets by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		5 483	2 066	2 066	-	-	1 033	1 033	100,0%	2 066
Roads Infrastructure		-	-	-	-	-	-	-		-
Roads										
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		-	-	-	-	-	-	-		-
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		-	1 600	1 600	-	-	800	800	100,0%	1 600
Power Plants										
HV Substations		-	-	-	-	-	-	-		-
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks		-	1 600	1 600	-	-	800	800	100,0%	1 600
Capital Spares										
Sanitation Infrastructure		5 483	466	466	-	-	233	233	100,0%	466
Pump Station										
Reticulation										
Waste Water Treatment Works		5 483	466	466	-	-	233	233	100,0%	466
Outfall Sewers										
<b>Zoo's, Marine and Non-biological Animals</b>		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
<b>Total Capital Expenditure on renewal of existing assets</b>	1	5 483	2 066	2 066	-	-	1 033	1 033	100,0%	2 066

SUPPORTING TABLE SC13c

NW403 City Of Matlosana - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - M06

Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>Repairs and maintenance expenditure by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		92 816	156 185	156 185	27 908	77 914	78 076	163	0,2%	156 185
Roads Infrastructure		14 286	48 376	48 526	16 109	23 131	24 209	1 079	4,5%	48 526
Roads		14 034	47 744	47 744	15 972	22 796	23 872	1 076	4,5%	47 744
Road Structures										
Road Furniture		251	632	782	137	335	337	2	0,7%	782
Capital Spares										
Storm water Infrastructure		-	-	-	-	-	-			-
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		45 970	69 691	69 691	5 375	31 611	34 846	3 235	9,3%	69 691
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors										
MV Substations		330	278	278	33	261	139	(122)	-87,6%	278
MV Switching Stations		3	115	115	-	-	58	58	100,0%	115
MV Networks										
LV Networks		45 637	69 298	69 298	5 342	31 350	34 649	3 299	9,5%	69 298
Capital Spares										
Water Supply Infrastructure		25 146	17 565	17 565	2 704	10 392	8 782	(1 610)	-18,3%	17 565
Dams and Weirs										
Boreholes										
Reservoirs		945	3 494	3 494	759	2 974	1 747	(1 227)	-70,2%	3 494
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution		24 201	14 070	14 070	1 945	7 418	7 035	(383)	-5,4%	14 070
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		7 415	20 553	20 403	3 720	12 780	10 239	(2 541)	-24,8%	20 403
Pump Station										
Reticulation		5 540	10 903	10 753	2 098	8 880	5 414	(3 466)	-64,0%	10 753
Waste Water Treatment Works		1 875	9 650	9 650	1 622	3 900	4 825	925	19,2%	9 650
<b>Community Assets</b>		2 500	13 208	13 208	1 847	6 635	6 604	(31)	-0,5%	13 208
Community Facilities		415	6 181	6 181	455	2 208	3 091	882	28,5%	6 181
Halls										
Centres										
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations										
Testing Stations										
Museums		28	104	104	23	59	52	(7)	-13,4%	104
Galleries										
Theatres										
Libraries		417	980	980	19	96	490	394	80,4%	980
Cemeteries/Crematoria		(209)	3 916	3 916	413	1 981	1 958	(23)	-1,2%	3 916
Police										
Parks										
Public Open Space		-	4	4	-	-	2	2	100,0%	4
Nature Reserves		90	505	505	-	72	253	181	71,5%	505
Public Ablution Facilities										
Markets		89	672	672	-	-	336	336	100,0%	672
Stalls										

Sport and Recreation Facilities	2 085	7 026	7 026	1 392	4 426	3 513	(913)	-26,0%	7 026
Indoor Facilities	670	2 330	2 330	443	907	1 165	258	22,1%	2 330
Outdoor Facilities	1 415	4 696	4 696	949	3 519	2 348	(1 171)	-49,9%	4 696
Capital Spares	-	-	-	-	-	-	-	-	-
<b>Heritage assets</b>	<b>79</b>	<b>168</b>	<b>168</b>	<b>-</b>	<b>-</b>	<b>84</b>	<b>84</b>	<b>100,0%</b>	<b>168</b>
Monuments	-	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-	-
Conservation Areas	79	168	168	-	-	84	84	100,0%	168
Other Heritage	-	-	-	-	-	-	-	-	-
<b>Investment properties</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
<b>Other assets</b>	<b>1 131</b>	<b>5 127</b>	<b>5 177</b>	<b>327</b>	<b>894</b>	<b>2 576</b>	<b>1 682</b>	<b>65,3%</b>	<b>5 177</b>
Operational Buildings	1 131	5 127	5 177	327	894	2 576	1 682	65,3%	5 177
Municipal Offices	1 102	5 070	5 120	327	870	2 548	1 678	65,8%	5 120
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	-	-	-
Workshops	26	48	48	-	24	24	0	0,4%	48
Yards	-	-	-	-	-	-	-	-	-
Stores	2	9	9	-	-	5	5	100,0%	9
Laboratories	-	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
<b>Biological or Cultivated Assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
<b>Intangible Assets</b>	<b>1 337</b>	<b>3 931</b>	<b>3 931</b>	<b>678</b>	<b>1 175</b>	<b>1 965</b>	<b>790</b>	<b>40,2%</b>	<b>3 931</b>
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	1 337	3 931	3 931	678	1 175	1 965	790	40,2%	3 931
Water Rights	-	-	-	-	-	-	-	-	-
Effluent Licenses	-	-	-	-	-	-	-	-	-
Solid Waste Licenses	-	-	-	-	-	-	-	-	-
Computer Software and Applications	1 337	3 931	3 931	678	1 175	1 965	790	40,2%	3 931
Load Settlement Software Applications	-	-	-	-	-	-	-	-	-
Unspecified	-	-	-	-	-	-	-	-	-
<b>Computer Equipment</b>	<b>3 389</b>	<b>4 065</b>	<b>4 065</b>	<b>4</b>	<b>580</b>	<b>2 032</b>	<b>1 452</b>	<b>71,5%</b>	<b>4 065</b>
Computer Equipment	3 389	4 065	4 065	4	580	2 032	1 452	71,5%	4 065
<b>Furniture and Office Equipment</b>	<b>427</b>	<b>1 199</b>	<b>1 319</b>	<b>-</b>	<b>1 002</b>	<b>617</b>	<b>(386)</b>	<b>-62,6%</b>	<b>1 319</b>
Furniture and Office Equipment	427	1 199	1 319	-	1 002	617	(386)	-62,6%	1 319
<b>Machinery and Equipment</b>	<b>11 385</b>	<b>24 213</b>	<b>24 213</b>	<b>1 237</b>	<b>5 305</b>	<b>12 107</b>	<b>6 802</b>	<b>56,2%</b>	<b>24 213</b>
Machinery and Equipment	11 385	24 213	24 213	1 237	5 305	12 107	6 802	56,2%	24 213
<b>Transport Assets</b>	<b>2 557</b>	<b>15 894</b>	<b>15 894</b>	<b>29</b>	<b>188</b>	<b>7 947</b>	<b>7 759</b>	<b>97,6%</b>	<b>15 894</b>
Transport Assets	2 557	15 894	15 894	29	188	7 947	7 759	97,6%	15 894
<b>Land</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Land	-	-	-	-	-	-	-	-	-
<b>Zoo's, Marine and Non-biological Animals</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
<b>Total Repairs and Maintenance Expenditure</b>	<b>1</b>	<b>115 619</b>	<b>223 989</b>	<b>224 159</b>	<b>32 030</b>	<b>93 693</b>	<b>112 009</b>	<b>16,4%</b>	<b>224 159</b>

**SUPPORTING TABLE SC13d**

**NW403 City Of Matlosana - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - M06 December**

Description	Ref	2021/22		Budget Year 2022/23						
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>Depreciation by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		281 187	287 692	287 692	23 264	139 587	143 846	4 259	3,0%	287 692
Roads Infrastructure		92 856	96 260	96 260	7 230	43 380	48 130	4 749	9,9%	96 260
Roads		92 856	96 260	96 260	7 230	43 380	48 130	4 749	9,9%	96 260
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure										
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		56 338	49 997	49 997	4 644	27 863	24 998	(2 864)	-11,5%	49 997
Power Plants		567								
HV Substations										
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks		55 771	49 997	49 997	4 644	27 863	24 998	(2 864)	-11,5%	49 997
LV Networks										
Capital Spares										
Water Supply Infrastructure		130 774	93 480	93 480	6 147	36 884	46 740	9 856	21,1%	93 480
Dams and Weirs		84								
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution		130 690	93 480	93 480	6 147	36 884	46 740	9 856	21,1%	93 480
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		1 219	47 956	47 956	5 243	31 460	23 978	(7 482)	-31,2%	47 956
Pump Station										
Reticulation		232	47 956	47 956	5 243	31 460	23 978	(7 482)	-31,2%	47 956
Waste Water Treatment Works		987								
Outfall Sewers										
<b>Other assets</b>		78 177	77 763	77 763	6 515	39 089	38 881	(207)	-0,5%	77 763
Operational Buildings		78 177	77 763	77 763	6 515	39 089	38 881	(207)	-0,5%	77 763
Municipal Offices		78 177	77 763	77 763	6 515	39 089	38 881	(207)	-0,5%	77 763
Pay/Enquiry Points										
<b>Computer Equipment</b>		716	963	963	82	490	481	(9)	-1,8%	963
Computer Equipment		716	963	963	82	490	481	(9)	-1,8%	963
<b>Furniture and Office Equipment</b>		22 139	1 117	1 117	147	884	558	(326)	-58,3%	1 117
Furniture and Office Equipment		22 139	1 117	1 117	147	884	558	(326)	-58,3%	1 117
<b>Machinery and Equipment</b>		954								
Machinery and Equipment		954								
<b>Transport Assets</b>		94	72 466	72 466	251	1 503	36 233	34 730	95,9%	72 466
Transport Assets		94	72 466	72 466	251	1 503	36 233	34 730	95,9%	72 466
<b>Land</b>										
Land										
<b>Zoo's, Marine and Non-biological Animals</b>										
Zoo's, Marine and Non-biological Animals										
<b>Total Depreciation</b>	1	383 480	440 000	440 000	30 259	181 553	220 000	38 448	17,5%	440 000



## SUPPORTING TABLE SC13e

NW403 City Of Matlosana - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset

Description	Ref	Budget Year 2022/23								
		2021/22 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>Community Assets</b>		13 678	11 064	11 064	-	1 778	5 532	3 754	67,9%	11 064
Community Facilities		13 678	11 064	11 064	-	1 778	5 532	3 754	67,9%	11 064
Halls										
Centres										
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations										
Testing Stations		-	3 000	3 000	-	782	1 500	718	47,9%	3 000
Markets		13 678	8 064	8 064	-	996	4 032	3 036	75,3%	8 064
<b>Other assets</b>		-	3 000	3 000	1 873	1 873	1 500	(373)	-24,9%	3 000
Operational Buildings		-	3 000	3 000	1 873	1 873	1 500	(373)	-24,9%	3 000
Municipal Offices		-	3 000	3 000	1 873	1 873	1 500	(373)	-24,9%	3 000
<b>Zoo's, Marine and Non-biological Animals</b>		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals										
<b>Total Capital Expenditure on upgrading of existing assets</b>	1	13 678	14 064	14 064	1 873	3 652	7 032	3 381	48,1%	14 064

### PART 3: OVERVIEW OF THE 2020/21 FINANCIAL YEAR

#### 6.1 Overview of the Unaudited Financial Results of the 2020/21 Financial Year

The CoM received an unqualified audit opinion for the annual financial statements. This is the first time since amalgamation that this could be achieved in consecutive periods.

The municipality has a dedicated team that put in a lot of hard work and effort with the available resources into delivering a set of AFS that is credible. The MM also convened regular audit readiness and audit steering committee meetings that were attended by all departments to ensure that the best possible audit outcome could be achieved.

As always it is important for the municipality to have a mutual benefitting relationship with the Auditor- General. This year we again had a good working relationship with the AG. We have used all our available resources to address their requests and findings in a timeous manner.

Other issues raised by the Auditor-General as matters of emphasis has been analysed to establish its root causes and to come up with corrective action plans. Determined correctives are both short and medium term in nature. Increased effort will ensure that the intended objectives are achieved through regular and continuous progress reporting mechanisms.

#### 6.2 Comments on the Financial Ratio 2021/22

The liquidity ratio is unfavourable and the lower ratio is mostly reflective of the increase in payables. The low liquidity ratio does require a major improvement in the bottom line as reflected on the statement of financial performance to rectify and bring the ratio in line with the norm. The recovery is dependent on the budget constraints and the higher debtors' impairment realised.

A higher cost coverage ratio is necessary in a highly fluctuating income environment as it indicates the ability to cover monthly fixed expenditure costs if there is a sudden loss of income. The lower ratio at present is of concern and needs to be addressed.

The total outstanding services debtors' ratio remains unfavourable in the last period and it can be attributed to the low collection rate. Bad debts should also be written off to keep the ratio comparable between years.

The debt coverage ratio has improved due to the redemption liabilities in the prior years with the result that there is a reduction in the amount of loans to be serviced.

The financial performance of the municipality can be measured in the lower creditors' efficiency ratio. The municipality must work towards a cash positive budget to ensure that creditors can be serviced.

The low reliance on capital funding is reflected in the ratio of capital charges to operational expenditure. The ratio reduced substantially in relation to the prior years due to the redemption of loans in the prior year.

The ratio of employee cost to revenue is relatively constant and falls in the ranges that are experienced in the local government sector. The reduction is due to the employee costs being constant while revenue increased.

Although the ratio of repair and maintenance increased in the current year it remains a concern as it is lower than what is expected of a municipality. It must be noted that the salary cost of repair and maintenance is not included and will increase the percentage if included.

Management must implement revenue enhancement and recovery strategies while ensuring that other non-essential costs are reduced and managed to enable the municipality to recover and improve the ratios and improve service delivery.

## PART 4: FINANCIAL RECOVERY PLAN

### 7.1 Financial Plan

With the 2022/23 Annual Budget that was approved during June 2021. The municipality was required to adopt a financial plan to correct the unfunded cash flow position and report monthly on the progress.

#### Revenue Enhancement Measures

#### Operating Expenditure

#### Operating Revenue

#### Revenue Enhancement Measures

Operating Revenue Activities	Time Frame (as disclosed on the adopted financial plan)	Achievements / Non-achievements	Reasons for Non-achievements	Remedial Actions to address non-achievements
<b>1. Billing - CFO Expected Inflow R12 Million</b> To provide amnesty to 4500 additional customers in the entire CoM area.	01/10/2022-30/06/2023	In progress		
<b>2.LAND – Dir Choche Expected Inflow R29 534 220,00</b>	01/10/2022-30/06/2023	Yield of total income over 9 (nine) month	We have proclaimed the Townships, and	None

<p>The following new Townships have been proclaimed, comprising of 6 077 stands that must be billed accordingly:</p> <p>Alabama Extension 5; Kanana Extension 14; Kanana Extension 15; (Income expected only from Basic Service Charges).</p>		<p>period <b>R29 534 220,00</b></p> <p>Breakdown of income flow: Levies (Basic rates, basic water and basic sewer) of R540.00/monthly a stand/erf.</p> <p>Total monthly income: R 3 281 580,00</p> <p>Alabama Extension 5 (2255 erven); Kanana Extension 14 (2706); and Kanana Extension 15 (1116).</p>	<p>the Directorate: Finance has opened new accounts, that are levying these basic service charges.</p>	
<p><b>Expected Inflow – R63 277 200.00</b></p> <p>Proclamation of additional 13 020 stands, to be incorporated into the billing system;</p> <p>Kanana Extension 16; Jouberton Extension 31; Jouberton Extension 34; Kanana Extension 5; Tigane Extension 7; and Tigane Extension 8 (Income expected only from Basic Service Charges).</p>	<p>01/10/2022-30/06/2023</p>	<p>Expected income over the 9 (nine) month period R63 277 200.00</p> <p>Breakdown of expected income flow: Levies (Basic rates, basic water and basic sewer) of R540.00/monthly a stand/erf.</p> <p>Total anticipated monthly income: R7 030 800,00</p> <p>Kanana Extension 16 (2283 erven); Jouberton Extension 31(3000 erven); Jouberton Extension 34(2254 erven); and Kanana Extension 5 (2377erven). Tigane Extension 7(1600 erven)</p>	<p>The proposed townships are in various stages towards proclamation: Kanana Extension 16, Jouberton Extension 31 and 34 have been approved by the City of Matlosana Municipal Planning Tribunal (CoM MPT), however we are awaiting pre-proclamation conditions to be complied with.</p> <p>The subdivision diagrams for Kanana Extension 5 are awaiting the approval of the Surveyor General (SG).</p>	<p>The following remedial action is to be undertaken:</p> <p><b>Kanana Extension 16, Jouberton 31 and 34:</b> Only once the pre-proclamation conditions have been complied with, will the attorneys open a Township register at the Deeds office. The Directorate: Finance can only open new accounts once the Township register has been opened.</p> <p><b>Kanana Extension 5</b></p>

		Tigane Extension 8(1506 erven)	The Environmental Authorisation for Tigane Extension 7 and 8 is pending.	Only once the Surveyor General diagrams have been approved by the SG can the necessary registration take place at the Deeds office and the Directorate: Finance can then open new accounts. <b>Tigane Extension 7 and 8</b> Only once environmental authorization is granted by the Department can the Township Establishments process proceed.
<b>Expected Inflow - R55,733,850.00</b> Disposal of 176 serviced/ subserviced Municipal owned land for Residential, Commercial & Industrial Developments	01/07/2022-30/06/2023			
<b>Expected Inflow – R19 214 050</b> Disposal of 29 serviced/ subserviced Municipal owned land for Residential, Commercial & Industrial Developments	01/07/2022-30/06/2023			
<b>3. DEBT COLLECTION ELECTRICITY – Dir Technical Services</b>  <b>Expected Inflow – R55 Million</b>	01/11/2022 – 30/06/2023			

<p>Procurement and Installation of Anti-Tampering boxes. 2022/23 FY 714 <b>Expected Inflow – R70 Million</b> 2023/24 FY 1500</p>	<p>01/07/2023 – 30/06/2024</p>			
<p><b>4. Electricity – Electricity losses in Jouberton &amp; Alabama – Dir Technical Services</b></p> <p><b>Expected inflow – R15 Million</b> * Audits on all bypassed meters * Energy Efficiency * Revenue improvement of Medium voltage Network</p> <p>Expected inflow due to implementation of credit control on those in arrears.</p>	<p>01/09/2021– 30/06/2023</p>			
<p><b>5. Debt collection and Recovery – CFO</b></p> <p><b>Expected inflow – R18 Million</b> Appoint 4 Debt collectors to assist in Intensifying debt collection of R6.5 billion debt</p> <p><b>Expected inflow – R20 Million</b> • Provide incentives scheme to customers for encouraging them to pay outstanding debt: This debt incentive applies to Residential (70% payment of the debt and write off 30%) Business (80% payment of the debt and write off 20%).</p>	<p>01/10/2022- 30/06/2023</p> <p>01/07/2022- 30/06/2023</p>			

These debt incentives take place every 2nd Quarter of the year for the next three years (2021/22- 2023/24 MTREF year)				
<b>Expected inflow – R507 Million</b>  <b>Debt collection - CFO</b> Collect R427million (75%) of debt from businesses of R542.9 million outstanding and R80 million from Government debts	01/07/2022 - 30/06/2023			

**NOTE:** The Financial Plan need to be revise as the current plan did not healed the expected results.

## 7.2 Unfunded Budget and Sustainability Challenges

As per the report, the municipality need to adjust the 2022/23 MTREF budget based on the six months performance up to 31 December 2022. Bear in mind that as per MFMA Circular 117, date 9 December 2022, the budget needs to be cash funded. If not, it must be accompanied by as Financial Plan that will address the funding challenges. The following is the reasons why the budget is not cash funded and why the sustainability of the municipality is at risk:

- ☞ The collection rate over year was and is too low, looking at the increase in our debt book over the past year, it is snow balling. At the current rate of 65% ,we cannot service our current commitments, to be able to service arrears and payment arrangements, we need a collection rate of at least 80% plus;
- ☞ As a result, off low collecting we have fall behind on servicing our creditors to such an extent that we have an unfunded cash flow statement. This is not even considering the payment arrangements;
- ☞ Looking at the latest AG report for the 2021/22 audit. It is evident that at a rate of 53.7% for water and 38% for electricity losses, we losing plus/minus R 561.8 million a year in potential revenue to the municipality;
- ☞ The Financial Plan does not yield the expected result. New directors need to be appointed as soon as possible, that will take responsibility for the financial plan. Realistic and achievable targets need to be set;
- ☞ Overtime still remains a challenge due to high vacancies and other operational challenges and need to be addressed;
- ☞ The cost of the old vehicle fleet is exhausting the municipal repair & maintenance budget, it also creates opportunities for mismanagement. Fleet operations and the functionality of the Municipal Garage need to be attended to as a matter of urgency;
- ☞ In terms of other income, the Traffic back office is none functional for the last five years. For a city of the size of Matlosana, there is a potential R 20 million income per year;
- ☞ The income on re-connections & dis-connection have declined over the past 10 years despite the matter been discussed on various occasions. The municipality needs to investigate the illegal re-connection & dis-connection operations that cost the city millions.

## PERFORMANCE MANAGEMENT ASSESSMENT

### PART 5: PERFORMANCE ASSESSMENT

#### 8.1. Status of Service Delivery Performance Against Indicators and Targets Set

The Executive Mayor approved the SDBIP, which include the municipality's key performance indicators for 2022/23, in terms of Section 53(1) (c) (ii) of the Local Government: Municipal Finance Management Act (MFMA), on 30 June 2022 (EM 5/2022).

In order to comply with MFMA Section 72, the Municipal Budget and Reporting Regulations, 2008 (Regulation 33-35) and MFMA Circular 13, the Performance Management Unit conducted Mid-Year SDBIP assessments by conducting workshops with the directorates during January 2023.

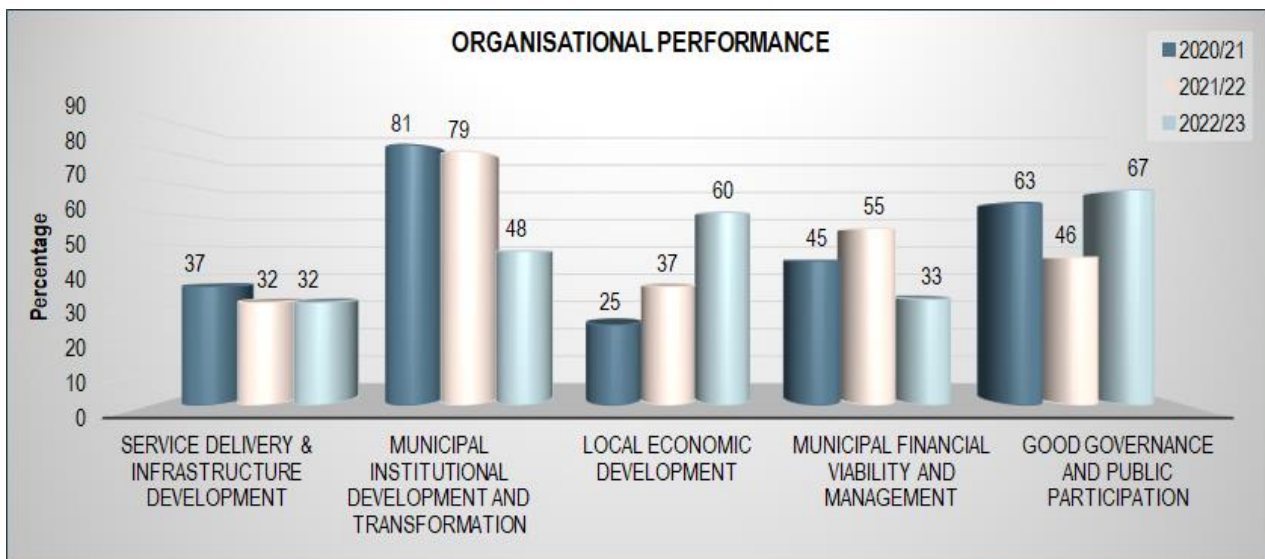
Focus during these assessment sessions were placed on the following problematic areas causing non-performance and remedial actions:

- ☞ Financial Constraints;
- ☞ Supply Chain Management challenges;
- ☞ Shortage of materials in central stores;
- ☞ Aging infrastructure and vehicles;
- ☞ Cancelled Portfolio, MayCo and Council meetings;
- ☞ Financial Recovery Plan in assessment stage and not yet approved;
- ☞ Numerous postponed of LLF meetings;
- ☞ Submission dates and flow of information;
- ☞ Adjustment of budgets;
- ☞ Adjustment of targets;
- ☞ Well defined indicators and targets;
- ☞ Vote numbers;
- ☞ Internal Audit findings;
- ☞ Auditor-General findings;
- ☞ Poor planning
- ☞ C88 indicators; and
- ☞ Baselines.

Detailed below is the achievements for the first half of the financial year ending 31 December 2022, which measures the overall performance for the municipality per Key Performance Area as well as per individual directorates.

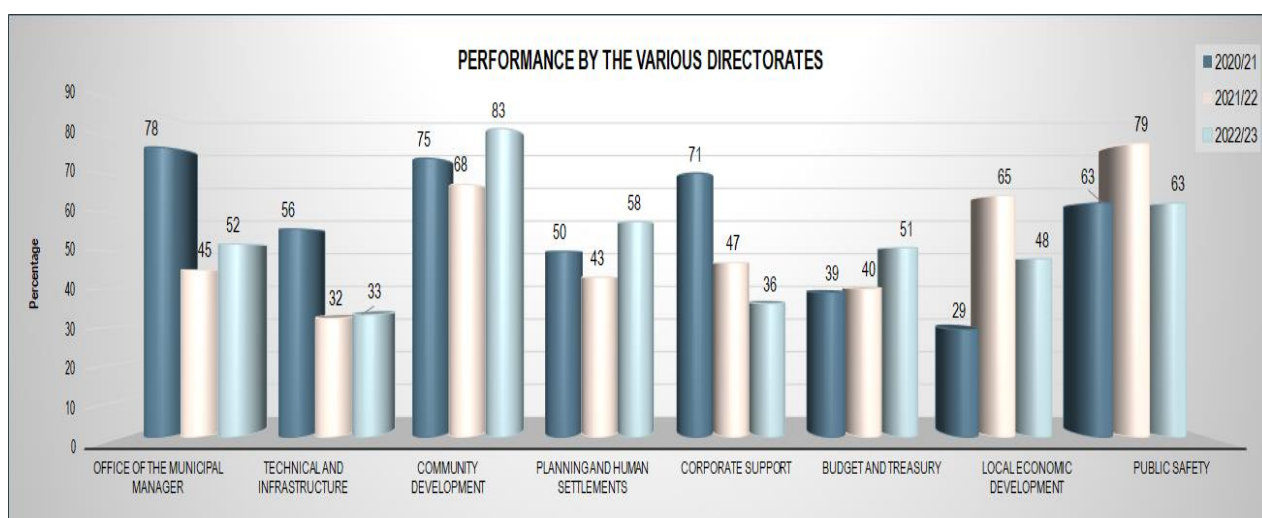
Performance by Government's 5 Key Performance Areas:

KEY PERFORMANCE AREAS	NUMBER OF KPI'S APPLICABLE TO 1 <sup>ST</sup> AND 2 <sup>ND</sup> QUARTER	NUMBER ACHIEVED	% ACHIEVED
Service Delivery & Infrastructure Development	34	11	32%
Municipal Institutional Development and Transformation	27	13	48%
Local Economic Development	5	3	60%
Municipal Financial Viability and Management	49	16	33%
Good Governance and Public Participation	89	60	67%
<b>Total</b>	<b>204</b>	<b>103</b>	<b>50%</b>



### Performance by the various directorates

DIRECTORATES	NUMBER OF KPI'S APPLICABLE TO 1 <sup>ST</sup> AND 2 <sup>ND</sup> QUARTER	NUMBER OF KPI'S ACHIEVED	NUMBER OF KPI'S NOT ACHIEVED	% ACHIEVEMENT
Office of the Municipal Manager	21	12	9	52%
Technical and Infrastructure	43	14	29	33%
Community Development	18	15	3	83%
Planning and Human Settlements	19	11	8	58%
Corporate Support	22	8	14	36%
Budget and Treasury	41	21	20	51%
Local Economic Development	21	10	11	48%
Public Safety	19	12	7	63%
<b>OVERALL PERFORMANCE</b>	<b>204</b>	<b>103</b>	<b>101</b>	<b>50%</b>



The municipality met 50% out of the applicable 204 KPI's for the period 1 July 2022 to 31 December 2022, while 50% of the KPI targets were not achieved at 31 December 2022.



## **8.2 Comments on the Auditor-General's Opinion - 2021/22**

### **Financial Statements**

Management is pleased that the municipality again obtained unqualified audit opinions for the financial statements.

Management is also aware that to not regress and to improve the opinions going forward, that attention to matters noted in the audit must be addressed. It will therefore formulate the post audit action plan which will be monitored by the audit steering committee on a regular basis.

The municipality is currently busy with the implementation of the Post Audit Action Plan (PAAP), after receipt of the final Audit and Management Report. The Provincial Treasury has introduced the Web-based Post Audit Action Plan (PAAP), to assist the municipalities to report progress timeously.

### **Performance Management**

Performance Management again received a clean audit opinion from the Auditor-General.

## **8.3. Proposed adjustments**

After careful assessment, it is suggested that the following Key Performance Indicators be adjusted accordingly on the approved 2022/23 SDBIP.

KPI'S to be adjusted on the 2022/23 SDBIP are summarized in the following table:

**CURRENT APPROVED KEY PERFORMANCE INDICATORS 2022/23 SDBIP – PROJECTS**

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b>					
<b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>					
<b>SECTION: PMU</b>					
PMU1	45106445020MGD01ZZWM	<p>Refurbishing electrical and mechanical equipment at 8 water pump-stations (Jouberton, Ellaton, Rietkuil, Park Street, Khuma ext. 8, Kanana ext. 6, Kanana Booster and Loraine) in the Matlosana area (Wards 1 - 39) by</p> <ul style="list-style-type: none"> <li>- Installing 15 valves,</li> <li>- replacement of 2 pumps sets,</li> <li>- installing 2 soft starters,</li> <li>- replacement of 1 MCC panel.</li> <li>- 40 x CCTV Cameras</li> <li>- 8 x Alarm system</li> <li>- 0,33km installation of electric fence</li> <li>- 0,08km barbed wire fence</li> <li>- supply and delivery of 1 mobile generator</li> </ul> <p>by 30 June 2023 R12 526 682</p>	<p>This is a Multi-year project the scope not completed in the 2021/22 must now be included to complete the project. The KPI to be amended to include the remainder scope of 2021/22. Annual, 3<sup>rd</sup> &amp; 4<sup>th</sup> quarter targets to be amended accordingly.</p>	<p><i>Refurbishing electrical and mechanical equipment at 8 water pump-stations (Jouberton, Ellaton, Rietkuil, Park Street, Khuma ext. 8, Kanana ext. 6, Kanana Booster and Loraine) in the Matlosana area (Wards 1 - 39) by</i> Installing 15 26 valves,</p> <ul style="list-style-type: none"> <li>- replacement of 2 9 pumps sets,</li> <li>- installing 2-8 soft starters,</li> <li>- <del>replacement</del> <i>refurbishment</i> of 1 MCC panel,</li> <li>- <i>refurbishment of 2 MCC panels,</i></li> <li>- 40 x CCTV Cameras</li> <li>- 8 x Alarm system</li> <li>- 0,33km installation of electric fence</li> <li>- 0,08km barbed wire fence</li> <li>- supply and delivery of 1 mobile generator</li> </ul> <p><i>June 2023 R12 526 682</i></p> <p><i>1st Q: Installing 15 (2) valves, replacement of 2 (1) pumps sets, installing 2 soft starters and replacement of 1 MCC panel at Rietkuil pump station</i></p> <p><i>2nd Q: Installing of 40 CCTV Cameras and 8 alarm system ((2) valves) (1) pumps sets</i></p> <p><i>3rd Q: 0,33km installation of electric fence, 0,08km barbed wire fence, supply and delivery of 1 mobile generator</i></p> <p><i>Installing 22 valves (9 at Khuma, 9 Ellaton 4 Loraine), replacement of 7 pumps sets (3 Khuma ext8, 1 Ellaton, 1 Loraine and 2 Rietkuil), installing 8 soft starters (4 Khuma Ext 8, 2 Loraine and 2 Rietkuil) and refurbishment of 3 MCC panels at (Rietkuil, Loraine and Khuma Ext 8) pump stations.</i></p> <p><i>4th Q: Project completion. Final payment. R12 526 682</i> <i>Installing of 40 CCTV Cameras and 8 alarm system. 0,33km installation of electric fence, 0,08km barbed wire fence, supply and delivery of 1 mobile generator. Scope completed.</i></p>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b>					
<b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>					
<b>SECTION: PMU</b>					
PMU2	45106446020MGD08ZZWM	Developing EIA Study for water supply pipeline from Jouberton Reservoir to Kanana (Wards 6, 14 and 18) by - conducting an EIA study; and - develop a detailed design report by 31 December 2022 R3 500 000	The project will connect from the Jouberton Reservoir to Kanana Bulk Water Supply and need to be corrected on the Annual target. Delays in issuing of the project registration letter by CoGTA in order to proceed with EIA studies. Registration received 14 December 2022 therefore the project is already behind scheduled. Annual, 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Developing an EIA Study for water supply pipeline from Jouberton Reservoir to Kanana Bulk water supply (Phase 1) (Wards 6, 14 and 18) by ) - conducting an EIA study; - develop a detailed design report; and - finalizing the tender advertisement for the Contractor by 31 December 2022-30 June 2023 <del>1<sup>st</sup> Q: EIA study conducted by the consultant</del> <del>2<sup>nd</sup> Q: Detailed design report received from the consultant. R3 500 000</del> Revised Preliminary Design Report has been submitted to the Municipality and the EIA application has been submitted. <u>3<sup>rd</sup> Q: Detailed design report received from the consultant and accepted by the Municipality.</u> <u>4<sup>th</sup> Q: EIA study conducted by the consultant and approved by Department of Environmental Affairs. Tender advertisement for the Contractor compiled and approved. Scope completed</u>	R5 000 000
PMU5	55106433020MGC07ZZWM	Constructing 9 high mast lights in Jouberton hot spot areas (Phase 4) (Wards 4 - 14) by 30 June 2023 R2 880 000	Site establishment not conducted due to the builders break in December 2022. That the 3 <sup>rd</sup> quarter be amended accordingly.	Constructing 9 high mast lights in Jouberton hot spot areas (Phase 4) (Wards 4 - 14) by 30 June 2023 R2 880 000 <del>1<sup>st</sup> Q: Tender Advertisement</del> <del>2<sup>nd</sup> Q: Contractor appointment and site establishment</del> <u>3<sup>rd</sup> Q: Site Establishment and Constructing 4 high mast lights</u> <u>4<sup>th</sup> Q: Constructing 5 high mast lights. Testing, commissioning and handing over. Project completed. R2 880 000</u>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b>					
<b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>					
<b>SECTION: PMU</b>					
PMU3	40256472420MGC89ZZWM	Constructing 3,54 Km of storm-water drainage slab and receiving the close-out report and as-built drawings to finalise the paving of taxi routes in Kanana (Thandanani, AK Kgathane Agapanthus and J Molefe Streets) (Phase 9)(Wards 22, 23, 24 and 36) by 31 March 2023 R5 203 466	This is a Multi-year project and the scope was not completed in the 2021/22 FY which must now be included to complete the project. A Variation Order for additional work was submitted and approved for 12 slabs and modification of the v-drains. Annual, 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	<i>Laying of 0,021 km paved taxi routes and constructing 0,02km of edge beams and <del>Constructing-modifying the construction of 3,54 0.90 Km storm-water drainage v-drains at Thandanani Road and constructing 14 storm-water drainage slabs for the v-drains in Agapanthus and J Molefe Roads slab, and receiving the close-out report and as-built drawings to finalise the paving of taxi routes in Kanana (Thandanani, AK Kgathane Agapanthus and J Molefe Streets) (Phase 9)(Wards 22, 23, 24 and 36) by 31 March 2023</del> 30 June 2023 R5 203 466</i> <i>1<sup>st</sup> Q: Constructing 3,54 Km of storm-water drainage slab (0,021 km paved taxi routes, 0,02km of edge beams at Thandanani road</i> <i>2<sup>nd</sup> Q: Receiving the close-out report and as-built drawings. ( 0.9 Km v-drains) and constructing 14 storm-water drainage slabs for the v-drains in Agapanthus and J Molefe Roads.</i> <i>3<sup>rd</sup> Q: Project completion and Final payment. Receiving the close-out report and as-built drawings.</i> <i>4<sup>th</sup> Q: Project completion and Final payment</i>	N/A
PMU6	55106433020MGD10ZZWM	Constructing 5 high mast lights in Alabama Ext 4&5 (Phase 1) (Wards 4 & 5) by 30 June 2023 R1 600 000	Site establishment could not be conducted due to contractor not informed of the High Mast positions/ allocation by Ward Councillor and Electrical Department (site to be near high mast light position). That 3 <sup>rd</sup> quarter target be amended accordingly.	Constructing 5 high mast lights in Alabama Ext 4 & 5 (Phase 1) (Wards 4 & 5) by 30 June 2023 R1 600 000 <i>1<sup>st</sup> Q: Tender Advertisement</i> <i>2<sup>nd</sup> Q: Contractor appointment and site establishment</i> <i>3<sup>rd</sup> Q: Site Establishment and Constructing 3 high mast lights</i> <i>4<sup>th</sup> Q: Constructing 2 high mast lights. Testing, commissioning and handing over. Project completed.</i>	N/A

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<b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b>					
<b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>					
<b>SECTION: PMU</b>					
PMU7	30206473520MGC19ZZ09	Constructing a new sport complex in Khuma Ext 9 (Ward 31)(Phase 2) by - constructing players tunnel - constructing throwing sporting codes (long jump, triple jump, discuss throw, javelin throw, shot put) - constructing 0,05km of 110mmø of HDPE pipe - constructing 0,15km of 32mmø - 65mmø galvanized steel pipe by 30 June 2023 R10 430 930	Project was not included on SCM procurement plan. The draft tender document and yellow mamba has been submitted to SCM for bid specification committee during 2 <sup>nd</sup> quarter. 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Constructing a new sport complex in Khuma Ext 9 (Ward 31)(Phase 2) by - constructing players tunnel - constructing throwing sporting codes (long jump, triple jump, discuss throw, javelin throw, shot put) - constructing 0,05km of 110mmø of HDPE pipe - constructing 0,15km of 32mmø - 65mmø galvanized steel pipe by 30 June 2023 R10 430 930 <i>1<sup>st</sup> Q: Tender Advertisement</i> <i>2<sup>nd</sup> Q: Contractor appointment and site establishment</i> <i>3<sup>rd</sup> Q: Tender advertisement. Constructing players tunnel. Constructing throwing sporting codes</i> <i>4<sup>th</sup> Q: Appointment of Contractor and site establishment. Constructing player's tunnel. Constructing throwing sporting codes (long jump, triple jump, discuss throw, javelin throw, shot put), Constructing 0,05km of 110mmø of HDPE pipe; Constructing 0,15km of 32mmø - 65mmø galvanized steel pipe. Scope completed.</i>	N/A
PMU10	5516433020INC87ZZWM	Refurbishing of the Jouberton reservoir (ward 13) by - constructing 0,1km of V-drains -refurbishment of 26MI Reservoir by 31 March 2023 R15 210 276	The termination of the Contractor was rejected by the Municipal Manager. The actual delay was the scope of work by the Consultant. The change was to move from rehabilitating the reservoir to demolish and construct a new reservoir and requested rejected-remain refurbishing. Annual, 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Refurbishing of the Jouberton reservoir (ward 13) by - constructing 0,1km of V-drains -refurbishment of 26MI Reservoir by <del>31 March 2023</del> <b>30 June 2023</b> <i>1<sup>st</sup> Q: Constructing 0,1km of V-drains</i> <i>2<sup>nd</sup> Q: Refurbishment of 26MI Reservoir</i> <i>3<sup>rd</sup> Q: Project completed. Final payment. R15-210-276</i> <i>Constructing 0,1km of V-drains</i> <i>4<sup>th</sup> Q: Refurbishment of 26MI Reservoir. Scope completed.</i>	N/A

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<b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b>					
<b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>					
<b>SECTION: PMU</b>					
PMU8	80066473520MGC47ZZWM	<p>Upgrading the existing Fresh Produce Market (Phase 2)(Ward 9) by</p> <ul style="list-style-type: none"> <li>-Constructing of a 110m<sup>2</sup> mezzanine floor</li> <li>-Constructing 1 storage unit</li> <li>- installing electricity of 4 core to 7 core 600/100V PVCSWAPVC Cu Cable ranging from 6mm<sup>2</sup> to 185 mm<sup>2</sup></li> <li>- installation of 1 cold room by 31 December 2022</li> </ul> <p>R8 064 140</p>	<p>This is a Multi-year project the scope not completed in the 2021/22 must now be included to complete the project. The KPI to be amended to include the remainder scope of 2021/22 and not the original 2021/22 targets. Annual, 3<sup>rd</sup> &amp; 4<sup>th</sup> quarter targets to be amended accordingly.</p>	<p><i>Upgrading the existing Fresh Produce Market (Phase 2)(Ward 9) by</i></p> <ul style="list-style-type: none"> <li>-Constructing of a 110m<sup>2</sup> 38.5 m<sup>2</sup> mezzanine floor</li> <li>- Constructing 1 storage unit</li> <li>- installing electricity of 4 core to 7 core 600/100V PVCSWAPVC Cu Cable ranging from 6mm<sup>2</sup> to 185 mm<sup>2</sup></li> <li>- installation of 1 cold room</li> <li>- <i>Installation of 732 m<sup>2</sup> side cladding</i></li> <li>- <i>finalize the ablution facilities (7%)</i></li> </ul> <p>by 31 <del>December 2022</del> <i>30 June 2023</i>.</p> <p>R8 064 140</p> <p><i>1<sup>st</sup> Q:</i> Constructing of a 110m<sup>2</sup> mezzanine floor, constructing 1 storage unit, installing electricity of 4 core to 7 core 600/100V PVCSWAPVC Cu Cable ranging from 6mm<sup>2</sup> to 185 mm<sup>2</sup> and installation of 1 cold room. (Installation of 732 m<sup>2</sup> side cladding completed.)</p> <p><i>2<sup>nd</sup> Q:</i> Project completed. Final payment. R8 064 141 (Constructing foundation of 1 storage unit)</p> <p><i>3<sup>rd</sup> Q:</i> <i>Constructing of a 38.5 m<sup>2</sup> mezzanine floor, finalizing the construction 1 storage unit.</i></p> <p><i>4<sup>th</sup> Q:</i> <i>Installing electricity of 4 core to 7 core 600/100V PVCSWAPVC Cu Cable ranging from 6mm<sup>2</sup> to 185 mm<sup>2</sup> and Installation of 1 cold room. finalize the ablution facilities (7%) Project completed.</i></p>	N/A

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<b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b>					
<b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>					
<b>SECTION: PMU</b>					
PMU9	40256472420NDC12ZZ32	<p>Constructing a new taxi rank with facilities in Jouberton Ext 19 by:</p> <ul style="list-style-type: none"> <li>- Constructing of 1 platform</li> <li>- Constructing 0,245Km of 160mm of UPVc sewer pipe</li> <li>- Constructing 01,Km of 110mm UPVc water pipe</li> <li>- constructing 1 office facility</li> <li>- constructing 1 storeroom</li> <li>- erecting of structural steel and installing 4,917m<sup>2</sup> of Safintra Saflock roof covering</li> <li>- constructing 1 refuse bin facility</li> <li>- erecting 1,04km perimeter fence</li> </ul> <p>30 June 2023 R28 022 436</p>	<p>Consultant suspended his services on 19 October 2022. Contractor suspended construction works on 4 November 2022. Consultant terminated contract with Municipality on 6 November 2022. The municipality have allocated another consultant for the project and construction to proceed in January 2023. After the re-measuring of sewer and water pipes the actual lengths are 0.260Km of 160mm of UPVc sewer pipe and the 0,562Km of 110mm UPVc water pipe. Annual, 3<sup>rd</sup> &amp; 4<sup>th</sup> quarter targets to be amended accordingly.</p>	<p>Constructing a new taxi rank with facilities in Jouberton Ext 19 by: - Constructing of 1 platform - Constructing 0,245Km of 160mm of UPVc sewer pipe - Constructing 01,Km of 110mm UPVc water pipe - constructing the <i>top structure</i> of 1 office facility - constructing 1 storeroom - erecting of structural steel and installing 4,917m<sup>2</sup> of Safintra Saflock roof covering - constructing 1 refuse bin facility - erecting 1,04km perimeter fence. - <i>Construction of 0,350Km of 63mm UPVc water pipe by 30 June 2023</i> R28 022 436</p> <p><i>1st Q: Constructing of 1 platform (90% completed), constructing 0,245Km of 160mm of UPVc sewer pipe</i></p> <p><i>2nd Q: Construction of 0,1Km of 110mm UPVc water pipe</i></p> <p><i>3rd Q: Installing 4,917m<sup>2</sup> of Safintra Saflock roof covering</i></p> <p><i>Constructing of 1 refuse bin facility. Constructing top structure for office facility, constructing 1 top structure for storeroom., Erecting of 1,04km perimeter fence. Construction of 0,224Km of 110mm UPVc water pipe. Construction of 0,350Km of 63mm UPVc water pipe.</i></p> <p><i>4th Q: Erecting of 1,04km perimeter fence. Completing the final 10% of the Constructing of 1 platform. Installing 4,917m<sup>2</sup> of Safintra Saflock roof covering. Constructing of 1 refuse bin facility. Constructing top structure for office facility. Constructing 1 storeroom. Scope completed</i></p>	N/A
PMU20	75156449420WGC85ZZ WMM	<p>Upgrading sections of the sewer pipeline in Khuma Proper by approving preliminary design report, detailed design report and draft tender document in Khuma Proper by 30 June 2023 R465 724</p>	<p>Awaiting WSIG appraisal response 3<sup>rd</sup> &amp; 4<sup>th</sup> quarter targets to be amended accordingly.</p>	<p>Upgrading sections of the sewer pipeline in Khuma Proper by approving preliminary design report, detailed design report and draft tender document in Khuma Proper by 30 June 2023 R465 724</p> <p><i>1st Q: Approval of the preliminary design report</i></p> <p><i>2nd Q: Approval of the detailed design report</i></p> <p><i>3rd Q: Approval of the detailed design report. Approval of the draft tender document</i></p> <p><i>4th Q: Tender Advertisement for the Contractor. Final payment</i></p>	N/A

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<b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b>					
<b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>					
<b>SECTION: PMU</b>					
PMU11	75156449420MGC24ZZ16	Upgrading sections of the sewer pipeline from Jouberton to Alabama (Wards 4-6) by constructing 1,9km of 400mmø uPVC pipeline in Jouberton Ext 19 by 30 June 2023 R 7 111 909	Recommendation letter not received from DWS and project not registered by COGTA, therefore the project is already behind scheduled. Annual, 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Upgrading sections of the sewer pipeline from Jouberton to Alabama (Wards 4-6) by constructing 1,9km of 400mmø uPVC pipeline in Jouberton Ext 19 by 30 June 2023 <i>Appointment of the Contractor and establishing the site for the Upgrading sections of the sewer pipeline from Jouberton Ext 19 to Alabama (Wards 4-6) by 30 June 2023</i> <i>1<sup>st</sup> Q:</i> Detailed design approval and tender advertisement <i>2<sup>nd</sup> Q:</i> Contractor's appointment and site establishment <i>3<sup>rd</sup> Q:</i> Constructing 1km of 400mmø uPVC pipeline. Receiving project registration letter from COGTA. Detailed design approval and tender advertisement <i>4<sup>th</sup> Q:</i> Constructing 0,9km of 400mmø uPVC pipeline. Scope completed. <i>Contractor appointment and site establishment. Scope completed. R465-724</i>	R5 000 000
PMU15	- 70306450020MGD11ZZWM	Developing the Klerksdorp Landfill Site Cell 3 (Phase 1)(Ward 19)by - conducting an EIA study; and - develop a detailed design report by 31 December 2022 R2 145 557	The project is not yet registered by CoGTA Additional information submitted to COGTA on 01 December 2022 as per their request. Increasing budget allocation. Annual, 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Developing the Klerksdorp Landfill Site Cell 3 (Phase 1)(Ward 19)by - conducting an EIA study; and - develop a detailed design report, <i>- appointment of the Contractor and site establishment by 31 December 2022 30 June 2023</i> R2 145 557 <i>1<sup>st</sup> Q:</i> EIA study conducted by the consultant <i>2<sup>ND</sup> Q:</i> Detailed design report received from the consultant. R2 145-557 <i>3<sup>rd</sup> Q:</i> Receiving project registration letter from COGTA. Detailed design approval. <i>4<sup>th</sup> Q:</i> Contractor appointment and site establishment. Scope completed.	R5 000 000



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<b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b>					
<b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>					
<b>SECTION: PMU</b>					
PMU12	75156449420WGC85ZZMM	<p>Refurbishing electrical and mechanical equipment at 5 sewer pump-stations (Swart Street, Khuma main, Khuma ext. 6 , Lerato and Republic Park in the Matlosana area (Wards 1 - 39) by</p> <ul style="list-style-type: none"> <li>- approving the variation order,</li> <li>- refurbishing 1 conveyer belt at Swart street,</li> <li>- removing the grit at all 5 pump stations;</li> <li>- constructing 2 generator plinths at Lerato and Khuma main pump-stations</li> <li>- refurbish 1 transformer at Swart Street</li> <li>- constructing 4 guard houses at Swart Street, Khuma main, Khuma ext. 6 , Lerato and Republic Park</li> <li>- equipping the security control room at Public Safety with hardware and software;</li> <li>- and integrating the 5 pump-stations security systems with the security control room by 30 June 2023</li> </ul> <p>R5 569 200</p>	<p>Planned scope of work is part of the variation orders covered in the Technical Report. Variation orders are not processed as Additional Funding. Application has not been approved by DWS. Response received from COGTA on 16 November 2022, however the full amount was not approved therefore the reduction in scope. Annual, 3<sup>rd</sup> &amp; 4<sup>th</sup> quarter targets to be amended accordingly.</p>	<p>Refurbishing electrical and mechanical equipment at 5 sewer pump-station (Swart Street, Khuma main, Khuma ext. 6 , Lerato and Republic Park in the Matlosana area (Wards 1—39 (19) ) by <i>- installing 3 pumps and 3 motors for Swart street; - Installing 0.439km electrical cables.</i> - approving the variation order, - refurbishing 1 conveyer belt at Swart street, - <del>removing the grit at all 5 pump stations;</del> - <del>constructing 2 generator plinths at Lerato and Khuma main pump-stations</del> - refurbish 1 transformer at Swart Street - <del>constructing 4 guard houses at Swart Street, Khuma main, Khuma ext. 6 , Lerato and Republic Park</del> - <del>equipping the security control room at Public Safety with hardware and software;</del> - <del>and integrating the 5 pump-stations security systems with the security control room by 30 June 2023</del></p> <p><i>1<sup>st</sup> Q: Variation order approval. (installing 3 pumps and 3 motors for Swart street)</i></p> <p><i>2<sup>nd</sup> Q: Refurbishing 1 conveyer belt at Swart street. Removing the grit at all 5 pump stations. Constructing 2 generator plinths at Lerato and Khuma main pump-stations. Refurbish 1 transformer at Swart Street.</i></p> <p><i>3<sup>rd</sup> Q: Constructing 4 guard houses at Swart Street, Khuma main, Khuma ext. 6, Lerato and Republic Park. Equipping the security control room at Public Safety with hardware and software and integrating the 5 pump-stations security systems with the security control room. Variation order approval. Refurbishing 1 conveyer belt at Swart street. Installing 0.439km electrical cables.</i></p> <p><i>4<sup>th</sup> Q: Refurbish 1 transformer at Swart Street. Project completed. Final payment.</i></p>	R4 604 966

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<b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b>					
<b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>					
<b>SECTION: PMU</b>					
PMU14	- 40256472420MGD09ZZWM	Paving of 2,21km taxi route and constructing 2.19 km storm-water drainage in Skhosana street in Khuma (Phase 9) by - constructing 2,19km of storm-water pipes; - constructing 2,21km layer works; - laying of 2,21km paving blocks; and - installing 4,42km kerbing by June 2023 R15 399 655	Late appointment of the Contractor. Delays in finalization of contractual obligations by the contractor delayed Commencement of the works. Slow progress by the contractor. 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Paving of 2,21km taxi route and constructing 2.19 km storm-water drainage in Skhosana street in Khuma (Phase 9) by - 2,05Km of box cutting/excavation completed - constructing 2,19km of storm-water pipes; - constructing 2,21km layer works; - laying of 2,21km paving blocks; and- installing 4,42km kerbing by June 2023 R15 399 655 <i>1<sup>st</sup> Q:</i> Tender advertisement. <i>2<sup>nd</sup> Q:</i> Appointment of contractor and site establishment. 2,21Km 0,160Km of box cutting/excavation and laying of 2,19 km of storm water pipeline ( 0,76km of 600mmø, 0,72km of 525mmø and 0,71km of 450mmø) in Skhosana <i>3<sup>rd</sup> Q:</i> 2,21Km of layer works (roadbed, subgrade and subbase) in Skhosana. 2,05Km of box cutting/excavation and laying of 2,19 km of storm water pipeline ( 0,76km of 600mmø, 0,72km of 525mmø and 0,71km of 450mmø) in Skhosana. <i>4<sup>th</sup> Q:</i> 2,21Km of layer works (roadbed, subgrade and subbase) in Skhosana. Installation of 2,21Km paving and 4,42km kerbing in Skhosana. Scope completed.	N/A
PMU17	- 55106433020INC87ZZWM	Constructing 4.9 km of MV and 16.4 LV power lines for the electrification of Alabama extension 5 (Ward 4)(Phase 2) by - installing 12 transformers and - connecting 1 527 RDP houses by 30 June 2023 R29 064 000	Slow performance by the contractor and breakages of water lines. 3 <sup>rd</sup> quarter targets to be amended accordingly.	Constructing 4.9 km of MV and 16.4 LV power lines for the electrification of Alabama extension 5 (Ward 4)(Phase 2) by - installing 12 transformers and - connecting 1 527 RDP houses by 30 June 2023 R29 064 000 <i>1<sup>st</sup> Q:</i> Site establishment and procurement of materials <i>2<sup>nd</sup> Q:</i> Constructing 4,9 km of MV power lines. <i>3<sup>rd</sup> Q:</i> Constructing 4,9 km of MV power lines. Constructing 16,4 km of LV power lines. Installation of 6 transformers. <i>4<sup>th</sup> Q:</i> Installation of 6 transformers. Connecting 1 527 RDP houses. Project completed. Final payment.	N/A

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<b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b>					
<b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>					
<b>SECTION: PMU</b>					
PMU18	- 50052261200DMMRCZZWM	Retrofitting 766 conventional street lights with LED lights in Klerksdorp (Phase 3)(Wards 1, 2, 27, 28, 30 and 32) by 31 June 2023 R5 000 000	Delays by SCM to finalised appointment of the Contractor. Tender for the appointment of Service Providers was advertised on 26 August 2022 and with closing date 26 September 2022 The Electrical Department indicated that they have the capacity to complete the project in-house. Due to price increase only 760 LED lights will be retrofitted. Therefor the KPI need to be amended to accommodate the new arrangement. Annual, 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Retrofitting <del>766</del> 760 conventional street lights with LED lights in Klerksdorp (Phase 3)(Wards 1, 2, 27, 28, 30 and 32) by 31 June 2023 R5 000 000 <del>2<sup>nd</sup> Q: Appointment of the Contractor and Site establishment. 100 Conventional street lights replaced with LED lights</del> <del>3<sup>rd</sup> Q: 310 Conventional street lights replaced (internally) with LED lights</del> <del>4<sup>th</sup> Q: 356 450 Conventional street lights replaced with LED lights</del> Project completed.	N/A
PMU19	-75156449420NDC80ZZWM	Approving the detailed designs and tender document for the New Youth Development Centre in Jouberton Precinct for procurement of the Contractor by 30 June 2023. R1 000 000	Changes in standard specification by National Treasury resulted in a need to revise the design to align the Implementation Plan with National standards. 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Approving the detailed designs and tender document for the New Youth Development Centre in Jouberton Precinct for procurement of the Contractor by 30 June 2023 R1 000 000 <del>1<sup>st</sup> Q: Detailed designs approved.</del> <del>2<sup>nd</sup> Q: Tender document compiled and approved.</del> <del>3<sup>rd</sup> Q: Advertise for the appointment of Contractor.</del> <del>Revised Detailed Designs approved</del> <del>4<sup>th</sup> Q: Tender document approval and advertise for the appointment of Contractor. Appoint the Contractor. Scope completed.</del>	N/A

**OPERATIONAL**

**OFFICE OF THE MUNICIPAL MANAGER**

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<b>KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY &amp; MANAGEMENT</b>					
<b>DIRECTORATE: OFFICE OF THE MUNICIPAL MANAGER</b>					
<b>SECTION: OFFICE OF THE MUNICIPAL MANAGER</b>					
MM4	N/A	Resolving at least 90% of all the activities as per the Council's approved Financial Recovery Plan by 30 June 2023	The development and assessment by Provincial Treasury was approved in terms of Council resolution CC188/2022 dated 29 November 2022. Council forwarded a letter dated 5 December 2022, to Provincial Treasury confirming participation in assessment and development of a Financial Recovery Plan. Due to this process Council cannot commit towards implementation of the Recovery Financial Plan. The KPI need to be moved to the next financial year in order to allow the development of FRP for approval by Council.	<del>Resolving at least 90% of all the activities as per the Council's approved Financial Recovery Plan by 30 June 2023</del> <i>Removed</i>	N/A
<b>KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>					
<b>SECTION: OFFICE OF THE MUNICIPAL MANAGER</b>					
MM7	N/A	Conducting 12 SDBIP meetings between MM and directors (leading to quarterly performance assessments) by 30 June 2023	Due to urgent Midvaal and Eskom meetings some top meetings in the 1 <sup>st</sup> and 2 <sup>nd</sup> quarter were cancelled. Annual target to be amended accordingly.	Conducting 9 SDBIP meetings between MM and directors (leading to quarterly performance assessments) by 30 June 2023	N/A

**DIRECTORATE TECHNICAL AND INFRASTRUCTURE**

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY &amp; MANAGEMENT</b>					
<b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>					
<b>SECTION: DIRECTOR TECHNICAL AND INFRASTRUCTURE</b>					
DT13	N/A	Resolving at least 90% of all the activities as per the Council's approved Financial Recovery Plan by 30 June 2023	The development and assessment by Provincial Treasury was approved in terms of Council resolution CC188/2022 dated 29 November 2022. Council forwarded a letter dated 5 December 2022, to Provincial Treasury confirming participation in assessment and development of a Financial Recovery Plan. Due to this process Council cannot commit towards implementation of the Recovery Financial Plan. The KPI need to be moved to the next financial year in order to allow the development of FRP for approval by Council.	<del>Resolving at least 90% of all the activities as per the Council's approved Financial Recovery Plan by 30 June 2023</del> <i>Removed</i>	N/A
<b>SECTION: ALL SUB-SECTIONS</b>					
All	N/A	All financial figures	If any financial figures change during the Adjustment Budget in February 2023, figures will be updated accordingly and in terms of realistic % division	If any financial figures change during the Adjustment Budget in February 2023, figures will be updated accordingly and in terms of realistic % division	<i>To be determined</i>

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>					
<b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>					
<b>SECTION: WATER</b>					
WAT2	N/A	Cleaning 28 reservoirs according to the programme in the Matlosana area by 30 June 2023	All reservoirs needs to be cleaned on an annual basis therefore the total number of reservoirs should be 30. Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly.	Cleaning <del>28</del> 30 reservoirs according to the programme in the Matlosana area by 30 June 2023 R2 308 381 <i>3rd Q: 10 11 Reservoirs cleaned</i> R1 483 960 <i>4th Q: 10 11 Reservoirs cleaned</i>	N/A
WAT4	N/A	Reducing water losses from 41% to 40% by replacing 40 malfunctioning municipal building consumption points and replacing 3 000 consumer stuck / blocked / too deep / unreadable water meters by 30 June 2023	Due to unavailability of materials at central stores, yellow fleet, ageing infrastructure and the high number of theft and vandalism it will only be possible to replace 2 000 consumer stuck / blocked / too deep / unreadable water meters and the water losses can only be reduced with 0.5%. Council target of 53.7% cannot be achieved. Target to be amended to 53.2%. Annual, 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Reducing water losses from 41% to 40% <b>53.7% to 53.2%</b> by replacing 40 malfunctioning municipal building consumption points and replacing <del>3 000</del> 2 000 consumer stuck / blocked / too deep / unreadable water meters by 30 June 2023 1 <sup>st</sup> Q: Replacing <del>40</del> (0) malfunctioning municipal building consumption points. Replacement of <del>750</del> (421) consumer stuck water meters. 0.25% Reduction in water losses (41% to 39.75% ) 2 <sup>ND</sup> Q: Replacing <del>40</del> (0) malfunctioning municipal building consumption points. Replacement of <del>750</del> (450) consumer stuck water meters. 0.50% Reduction in water losses (41% to 39.50% ) <i>3rd Q: Replacing 40 20 malfunctioning municipal building consumption points. Replacement of 750 565 consumer stuck water meters. 0.50% Reduction in water losses (41% to 39.50% 53.7% to 53.5%)</i> <i>4th Q: Replacing 40 20 malfunctioning municipal building consumption points. Replacement of 750 564 consumer stuck water meters. 0.50% Reduction in water losses (41% to 39.50% 53.7% to 53.2%)</i>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>					
<b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>					
<b>SECTION: WATER</b>					
WAT5	N/A	Resolving at least 70% of all water leaks and burst pipe complaints in the Matlosana area (telephonic, written and verbal) received by 30 June 2023	Lack of sufficient vehicles and materials for teams to attend/respond to complaints timeously makes it impossible to reach the planned target of 70%. The target to be amended to be in line with the base line of 61%. Annual, 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Resolving at least <del>70%</del> 61% of all water leaks and burst pipe complaints in the Matlosana area (telephonic, written and verbal) received by 30 June 2023 <i>3rd Q: 70% 61%</i> <i>Nr. Complaints received / Nr. resolved</i> <i>4th Q: 70% 61%</i> <i>Nr. Complaints received / Nr. resolved</i>	N/A
<b>SECTION: ELECTRICAL AND MECHANICAL</b>					
ELE5	N/A	Resolving at least 60% of all street lights complaints in the Matlosana licensed area (telephonic, written and verbal) within a month from receipt by 30 June 2023	Due to unavailability of materials at central stores and yellow fleet the target of 60% cannot be achieved. Target to be amended to 55%. The annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets need to be amended accordingly	Resolving at least <del>60%</del> 55% of all street lights complaints in the Matlosana licensed area (telephonic, written and verbal) within a month from receipt by 30 June 2023 <i>3rd Q 60% 55% Nr of complaints received / Nr of complaints resolved</i> <i>4th Q: 60% 55% Nr of complaints received / Nr of complaints resolved</i>	N/A
ELE7	N/A	Resolving 100% of all traffic control signals complaints within 7 days in the CoM licensed area (telephonic, written and verbal) received by 30 June 2023	Due to high number of theft and vandalism on traffic signals the target of 100% cannot be achieved. Target to be amended to 70%. The annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets need to be amended accordingly.	Resolving <del>100%</del> 70% of all traffic control signals complaints within 7 days in the CoM licensed area (telephonic, written and verbal) received by 30 June 2023 <i>3rd Q 100% 70% Nr of complaints received / Nr of complaints resolved</i> <i>4th Q: 100% 70%</i> <i>Nr of complaints received / Nr of complaints resolved</i>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>					
<b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>					
<b>SECTION: ELECTRICAL AND MECHANICAL</b>					
ELE2	N/A	<p>Reducing non-technical electrical losses from 34% to 32% by</p> <ul style="list-style-type: none"> <li>- replacing at least 800 faulty conventional / pre-paid meters,</li> <li>- carrying out 800 schedule inspection on suspected tempering and illegal connections and technical losses,</li> <li>- servicing of 120 transformers &amp; RMU's in municipal supplied areas by 30 June 2023</li> </ul>	<p>Due to unavailability of materials at central stores and yellow fleet the target of 800 faulty conventional / pre-paid meters replaced cannot be achieved. The number of meters to be reduced from 800 to 600. The system losses (from 34% to 32%) needs to be corrected according to the 2021/22 AFS (38%) and reduced to 1%, thus 38% to 37%. An additional R25 025 000 operational budget was made available for the purchasing of 1 470 anti-tampering boxes. Annual, 3<sup>rd</sup> &amp; 4<sup>th</sup> quarter targets to be amended accordingly.</p>	<p>Reducing non-technical electrical losses from <del>34%</del> <del>to 32%</del> <b>38% to 37%</b> by</p> <ul style="list-style-type: none"> <li>- replacing at least <del>800</del> <b>600</b> faulty conventional / pre-paid meters,</li> <li>- carrying out 800 schedule inspection on suspected tempering and illegal connections and technical losses,</li> <li>- servicing of 120 transformers &amp; RMU's in municipal supplied areas;</li> <li>- <b>Installing 1 470 anti-tampering boxes by 30 June 2023</b></li> </ul> <p><i>1<sup>st</sup> Q: Replacing <del>200</del> (40) faulting conventional / pre-paid meters and carry out 200 tampering inspections and servicing 30 Transformers and RMU'S in the CoM area. 0,5% electricity losses</i></p> <p><i>2<sup>nd</sup> Q: Replacing <del>150</del>(76) faulting conventional / pre-paid meters and carry out 150 tampering inspections and servicing 30 Transformers and RMU'S in the CoM area. 0.5% electricity losses</i></p> <p><i>3<sup>rd</sup> Q Replacing <del>120</del> <b>242</b> faulting conventional / pre-paid meters and carry out 150 tampering inspections and servicing 30 Transformers and RMU'S in the CoM area. <b>Installation of 100 anti-tampering boxes</b></i></p> <p><i>4<sup>th</sup> Q: Replacing <del>120</del> <b>242</b> faulting conventional / pre-paid meters and carry out 150 tampering inspections and servicing 30 Transformers and RMU'S in the CoM area. <b>Installation of 1 370 anti-tampering boxes</b></i></p>	R25 025 000



**DIRECTORATE CORPORATE SUPPORT**

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 2: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION</b>					
<b>DIRECTORATE: CORPORATE SUPPORT</b>					
<b>SECTION: LABOUR RELATIONS</b>					
LR2	N/A	Conducting and / or co-ordinating 2 workshops on employment related issues and the Collective Agreement by 30 June 2023	A special request from community services in the 1 <sup>st</sup> quarter to conduct a workshop was received hence the second workshop held. One extra meeting will be conducted in the 3 <sup>rd</sup> quarter. Thus the Annual Target needs to be amended from 2 to 4. The Annual and 3 <sup>rd</sup> quarter target to be amended accordingly.	<i>Conducting and / or co-ordinating 2 4 workshops on employment related issues and the Collective Agreement by 30 June 2023.</i> <i>3<sup>rd</sup> Q: 4 2 Workshop conducted / co-ordinated</i>	N/A
<b>KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY &amp; MANAGEMENT</b>					
<b>DIRECTORATE: CORPORATE SUPPORT</b>					
<b>SECTION: DIRECTOR CORPORATE SUPPORT</b>					
DCS3	N/A	Resolving at least 90% of all the activities as per the Council's approved Financial Recovery Plan by 30 June 2023	The development and assessment by Provincial Treasury was approved in terms of Council resolution CC188/2022 dated 29 November 2022. Council forwarded a letter dated 5 December 2022, to Provincial Treasury confirming participation in assessment and development of a Financial Recovery Plan. Due to this process Council cannot commit towards implementation of the Recovery Financial Plan. The KPI need to be moved to the next financial year in order to allow the development of FRP for approval by Council.	<del>Resolving at least 90% of all the activities as per the Council's approved Financial Recovery Plan by 30 June 2023</del> <i>Removed</i>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY &amp; MANAGEMENT</b>					
<b>DIRECTORATE: CORPORATE SUPPORT</b>					
<b>SECTION: ALL SUB-DIRECTORATES</b>					
All	N/A	All financial figures	If any financial figures change during the Adjustment Budget in February 2023, figures will be updated accordingly and in terms of realistic % division	If any financial figures change during the Adjustment Budget in February 2023, figures will be updated accordingly and in terms of realistic % division	<i>To be determined</i>
<b>KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>					
<b>DIRECTORATE: CORPORATE SUPPORT</b>					
<b>SECTION: CORPORATE ADMINISTRATION</b>					
ADM1	N/A	Conducting 90 (sec.80 ) committees meetings (Portfolio Meetings) by 30 June 2023	All October 2022 Portfolio Committee meetings were cancelled by the Speaker. Thus the Annual Target needs to be amended from 90 to 81. The Annual Target to be amended accordingly.	Conducting <del>90</del> 81 (sec.80 ) committees meetings (Portfolio Meetings) by 30 June 2023	N/A
ADM2	N/A	Conducting 22 Mayoral Committee meetings (special meetings included) by 30 June 2023	Stability in Council require less Special Mayco Meetings. Thus the Annual Target needs to be amended from 22 to 17. The Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly.	Conducting <del>22</del> 17 Mayoral Committee meetings (special meetings included) by 30 June 2023 <i>3<sup>rd</sup> Q: 5 4 MayCo meetings conducted</i> <i>4<sup>th</sup> Q: 6 4 MayCo meetings conducted</i>	N/A
ADM3	N/A	Conducting 22 Council meetings (special meetings included) by 30 June 2023	Stability in Council require less Special Council Meetings. Thus the Annual Target needs to be amended from 22 to 17. The Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly.	Conducting <del>22</del> 17 Council meetings (special meetings included) by 30 June 2023 <i>3<sup>rd</sup> Q: 5 4 MayCo meetings conducted</i> <i>4<sup>th</sup> Q: 6 4 MayCo meetings conducted</i>	N/A

**DIRECTORATE BUDGET AND TREASURY**

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY &amp; MANAGEMENT</b>					
<b>DIRECTORATE: FINANCIAL SERVICES</b>					
<b>SECTION: CHIEF FINANCIAL OFFICER</b>					
CFO3	N/A	Resolving at least 90% of all the activities as per the Council's approved Financial Recovery Plan by 30 June 2023	The development and assessment by Provincial Treasury was approved in terms of Council resolution CC188/2022 dated 29 November 2022. Council forwarded a letter dated 5 December 2022, to Provincial Treasury confirming participation in assessment and development of a Financial Recovery Plan. Due to this process Council cannot commit towards implementation of the Recovery Financial Plan. The KPI need to be moved to the next financial year in order to allow the development of FRP for approval by Council.	<del>Resolving at least 90% of all the activities as per the Council's approved Financial Recovery Plan by 30 June 2023</del> <i>Removed</i>	N/A
<b>SECTION: REVENUE MANAGEMENT</b>					
RM1	N/A	Collecting at least 81% of budgeted revenue for property rates by 30 June 2023 81% of R365 289 000	The collection rate is currently at 95% due to the Provincial Departments paying in-advance therefore the target needs to be amended from 81% to 95%. Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly. Budget to be amended to the approved adjustment budget.	Collecting at least <del>81%</del> 95% of budgeted revenue for property rates by 30 June 2023 <del>3<sup>rd</sup> Q: 65%</del> 80% R237 437 850 R285 031 200 <del>4<sup>th</sup> Q: 81%</del> 95% R295 884 090 R347 024 550	95% of R365 289 000 (R347 024 550)

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY &amp; MANAGEMENT</b>					
<b>DIRECTORATE: FINANCIAL SERVICES</b>					
<b>SECTION: REVENUE MANAGEMENT</b>					
RM3	N/A	Levying at least 98% of all consumer accounts before or on 25 of each month by 30 June 2022	Due to extreme load shedding schedule it is basically impossible to reach the planned achieved target of 98% (the Section need 8 uninterrupted hours to conclude the billing process). It is requested the planned target be amended from 98% to 75%. Annual, 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Levying at least <del>98%</del> 75% of all consumer accounts before or on 25 of each month by 30 June 2022 <i>3<sup>rd</sup> Q: 98% 75%</i> <i>Number of months / Number of months in which accounts were levied before or on 25 of each month</i> <i>4<sup>th</sup> Q: 98% 75%</i> <i>Number of months / Number of months in which accounts were levied before or on 25 of each month</i>	N/A
<b>SECTION: ALL SUB-DIRECTORATES</b>					
All	N/A	All financial figures	If any financial figures change during the Adjustment Budget in February 2023, figures will be updated accordingly and in terms of realistic % division	If any financial figures change during the Adjustment Budget in February 2023, figures will be updated accordingly and in terms of realistic % division	<i>To be determined</i>

**DIRECTORATE COMMUNITY DEVELOPMENT**

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY &amp; MANAGEMENT</b>					
<b>DIRECTORATE: COMMUNITY DEVELOPMENT</b>					
<b>SECTION: DIRECTOR COMMUNITY DEVELOPMENT</b>					
DCD3	N/A	Resolving at least 90% of all the activities as per the Council's approved Financial Recovery Plan by 30 June 2023	The development and assessment by Provincial Treasury was approved in terms of Council resolution CC188/2022 dated 29 November 2022. Council forwarded a letter dated 5 December 2022, to Provincial Treasury confirming participation in assessment and development of a Financial Recovery Plan. Due to this process Council cannot commit towards implementation of the Recovery Financial Plan. The KPI need to be moved to the next financial year in order to allow the development of FRP for approval by Council.	<del>Resolving at least 90% of all the activities as per the Council's approved Financial Recovery Plan by 30 June 2023</del> <i>Removed</i>	N/A
<b>SECTION: ALL SUB-DIRECTORATES</b>					
All	N/A	All financial figures	If any financial figures change during the Adjustment Budget in February 2023, figures will be updated accordingly and in terms of realistic % division	If any financial figures change during the Adjustment Budget in February 2023, figures will be updated accordingly and in terms of realistic % division	<i>To be determined</i>
<b>KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>					
<b>DIRECTORATE: COMMUNITY DEVELOPMENT</b>					
<b>SECTION: LIBRARY SERVICES</b>					
LIB3	N/A	Presenting 144 awareness programmes at libraries and other venues in the CoM municipal area by 30 June 2023	After lock-down have been lifted Library programmes pick-up as normal prior to COVID and therefore we need to accommodate the (over-performance) therefore the Annual target needs to move from 144 to 207.	Presenting 444 <del>207</del> awareness programmes at libraries and other venues in the CoM municipal area by 30 June 2023	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>					
<b>DIRECTORATE: COMMUNITY DEVELOPMENT</b>					
<b>SECTION: REFUSE REMOVAL</b>					
REF2	70102320603WSMRCZZW M	Purchasing and distributing 2 547 x 240ℓ dustbins for new promulgated areas and replacement of old / broken containers in the Matlosana area by June 2023 R1 665 250	Less dustbins were purchased due to escalation costs, but 1 271 wheel bins axels were purchased from the remaining amount. (R100 409) to fix broken containers. Annual, 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Purchasing and distributing <del>2 547</del> 2 119 x 240ℓ dustbins for new promulgated areas and replacement of old / broken containers <i>and purchase 1 271-wheel bins axels to replace broken wheel axels of 240ℓ dustbins</i> in the Matlosana area by June 2023 <i>3<sup>rd</sup> Q: 849 740 Dustbins distributed around Matlosana</i> <i>4<sup>th</sup> Q: 849 739 Dustbins distributed around Matlosana</i>	N/A
<b>SECTION: MUSEUM AND HERITAGE</b>					
MUS3	N/A	Presenting at least 20 educational programs to learners and adults to expand their knowledge of SA history and cultural heritage in general and that of CoM municipal area in particular by 30 June 2023	The over achievement on museum was due to high demand of educators requesting visits to our cultural heritage museum in the month of September (heritage month). New pioneer exhibition also contributed to the increase in educational programs. Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly.	Presenting at least <del>20</del> 40 educational programs to learners and adults to expand their knowledge of SA history and cultural heritage in general and that of CoM municipal area in particular by 30 June 2023 <i>3<sup>rd</sup> Q: 4 8 Educational programs presented</i> <i>4<sup>th</sup> Q: 4 12 Educational programs presented</i>	N/A
<b>SECTION: SPORT AND RECREATIONAL</b>					
SPO1	N/A	Conducting 4 sport council meetings to ensure the smooth running of sport clubs by 30 June 2023	Some of the Sport Council Members have resigned, which resulted into lack of a quorum. Two (2) meetings could not have been conducted. In order to elect new members an AGM needs to be scheduled. In the mean-time members can be co-opted to reach a quorum and to arrange an AGM. The Sport Council Meeting should therefore be reduced from 4 to 2. Annual target to be amended accordingly.	Conducting <del>4</del> 2 sport council meetings to ensure the smooth running of sport clubs by 30 June 2023	N/A

**DIRECTORATE LOCAL ECONOMIC DEVELOPMENT**

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY &amp; MANAGEMENT</b>					
<b>DIRECTORATE: LOCAL ECONOMIC DEVELOPMENT</b>					
<b>SECTION: DIRECTOR: LOCAL ECONOMIC DEVELOPMENT</b>					
DLED3	N/A	Resolving at least 90% of all the activities as per the Council's approved Financial Recovery Plan by 30 June 2023	The development and assessment by Provincial Treasury was approved in terms of Council resolution CC188/2022 dated 29 November 2022. Council forwarded a letter dated 5 December 2022, to Provincial Treasury confirming participation in assessment and development of a Financial Recovery Plan. Due to this process Council cannot commit towards implementation of the Recovery Financial Plan. The KPI need to be moved to the next financial year in order to allow the development of FRP for approval by Council.	<del>Resolving at least 90% of all the activities as per the Council's approved Financial Recovery Plan by 30 June 2023</del> <i>Removed</i>	N/A
<b>SECTION: FRESH PRODUCE MARKET</b>					
FPM1	N/A	Reviewing and approving the Fresh Produce Market Policy by 31 December 2022	No policy workshop conducted during the 2 <sup>nd</sup> quarter therefore the 2 <sup>nd</sup> quarter target needs to move to 3 <sup>rd</sup> quarter. That the annual target and 3 <sup>rd</sup> quarter amended accordingly.	Reviewing and approving the Fresh Produce Market Policy by <del>31 December 2022</del> <i>31 March 2023</i> <i>3<sup>rd</sup> Q: Fresh Produce Market Policy approved by Council</i>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY &amp; MANAGEMENT</b>					
<b>DIRECTORATE: LOCAL ECONOMIC DEVELOPMENT</b>					
<b>SECTION: FRESH PRODUCE MARKET</b>					
FPM5	'80051400880RFZ ZZZZWM	Collecting revenue from rental estate by 30 June 2023 R733 600	Section is over-performing because of incorrect budgeting. The amount to be increased with R733 600 to R1 000 000. 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly. Budget to be amended to the approved adjustment budget.	Collecting revenue from rental estate by 30 June 2023 <u>3<sup>rd</sup> Q: 75%</u> <del>R550 200</del> R750 000 collected <u>4<sup>th</sup> Q: 100%</u> <del>R733 600</del> R1 000 000 collected	R1 000 000
FPM6	80051400830RFZ ZZZZWM	Collecting revenue from ripening & cooling rooms by 30 June 2023 R1 362 400	Section is over-performing because of incorrect budgeting. The amount to be increased with R1 362 400 to R1 500 000. 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly. Budget to be amended to the approved adjustment budget.	Collecting revenue from ripening & cooling rooms by 30 June 2023 <u>3<sup>rd</sup> Q: 75%</u> <del>R1 021 800</del> R1 125 000 collected <u>4<sup>th</sup> Q: 100%</u> <del>R1 362 400</del> R1 500 000 collected	R1 500 000
FPM8	80051400890RFZ ZZZZWM	Collecting revenue from rental of carriages by 30 June 2023 R25 969	Section is over-performing because of incorrect budgeting. The amount to be increased with R25 969 to R150 000. 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly. Budget to be amended to the approved adjustment budget.	Collecting revenue from rental of carriages by 30 June 2023 <u>3<sup>rd</sup> Q: 75%</u> <del>R19 477</del> R112 500 collected <u>4<sup>th</sup> Q: 100%</u> <del>R25 969</del> R150 000 collected	R150 000
<b>SECTION: ALL SUB-DIRECTORATES</b>					
All	N/A	All financial figures	If any financial figures change during the Adjustment Budget in February 2023, figures will be updated accordingly and in terms of realistic % division	If any financial figures change during the Adjustment Budget in February 2023, figures will be updated accordingly and in terms of realistic % division	To be determined



**DIRECTORATE PUBLIC SAFETY**

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY &amp; MANAGEMENT</b>					
<b>DIRECTORATE: PUBLIC SAFETY</b>					
<b>SECTION: DIRECTOR PUBLIC SAFETY</b>					
DPS3	N/A	Resolving at least 90% of all the activities as per the Council's approved Financial Recovery Plan by 30 June 2023	The development and assessment by Provincial Treasury was approved in terms of Council resolution CC188/2022 dated 29 November 2022. Council forwarded a letter dated 5 December 2022, to Provincial Treasury confirming participation in assessment and development of a Financial Recovery Plan. Due to this process Council cannot commit towards implementation of the Recovery Financial Plan. The KPI need to be moved to the next financial year in order to allow the development of FRP for approval by Council.	<del>Resolving at least 90% of all the activities as per the Council's approved Financial Recovery Plan by 30 June 2023</del> <i>Removed</i>	N/A
<b>SECTION: LICENSING</b>					
LIS1	10151482040LPZZ ZZWM	Collecting revenue from driver's licenses (excluding Prodiba fees) by 30 June 2023 R9 766 050	Section is under-performing because of incorrect budgeting. The amount to be increased with R9 766 050 to R8 700 000. 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly. Budget to be amended to the approved adjustment budget.	Collecting revenue from driver's licenses (excluding Prodiba fees) by 30 June 2023 <del>3<sup>rd</sup> Q: R7 324 538</del> <i>R6 525 000 collected</i> <del>4<sup>th</sup> Q: R9 766 050</del> <i>R8 700 000 collected</i>	R8 700 000

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<b>KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY &amp; MANAGEMENT</b>					
<b>DIRECTORATE: PUBLIC SAFETY</b>					
<b>SECTION: TRAFFIC AND SECURITY</b>					
TRA4	N/A	Collecting revenue from warrant of arrests by 30 June 2023 R874 456	Section is over-performing because of incorrect budgeting. The amount to be increased with R874 456 to R1 100 000. 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly. Budget to be amended to the approved adjustment budget.	Collecting revenue from warrant of arrests by 30 June 2023 R874 456 <u>3<sup>rd</sup> Q: R655 842</u> R825 000 collected <u>4<sup>th</sup> Q: R874 456</u> R1 100 000 collected	R1 100 000
<b>SECTION: ALL SUB-DIRECTORATES</b>					
All	N/A	All financial figures	If any financial figures change during the Adjustment Budget in February 2023, figures will be updated accordingly and in terms of realistic % division	If any financial figures change during the Adjustment Budget in February 2023, figures will be updated accordingly and in terms of realistic % division	To be determined

**DIRECTORATE PLANNING AND HUMAN SETTLEMENTS**

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b>					
<b>DIRECTORATE: PLANNING AND HUMAN SETTLEMENTS</b>					
<b>SECTION: HOUSING</b>					
HOU1	HSDGrant (Multi-Year project) Catalic	Facilitating the services of 496 residential stands (excluding electricity) at Matlosana Estate extension 10 as allocated to the City of Matlosana by the Department of Human Settlements by 31 December 2022 R12 194 000	There is a lot of shacks on the path of the development and that No relocation has happened. 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Facilitating the services of 496 residential stands (excluding electricity) at Matlosana Estate extension 10 as allocated to the City of Matlosana by the Department of Human Settlements by 31 December 2022 <i>3<sup>rd</sup> Q: Relocation of the squatters 248 100 Residential stands serviced R6 097 000 4<sup>th</sup> Q: 248 396 Residential stands serviced.</i>	N/A
<b>KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY &amp; MANAGEMENT</b>					
<b>SECTION: DIRECTOR PLANNING AND HUMAN SETTLEMENTS</b>					
DPHS3	N/A	Resolving at least 90% of all the activities as per the Council's approved Financial Recovery Plan by 30 June 2023	The development and assessment by Provincial Treasury was approved in terms of Council resolution CC188/2022 dated 29 November 2022. Council forwarded a letter dated 5 December 2022, to Provincial Treasury confirming participation in assessment and development of a Financial Recovery Plan. Due to this process Council cannot commit towards implementation of the Recovery Financial Plan. The KPI need to be moved to the next financial year in order to allow the development of FRP for approval by Council.	<del>Resolving at least 90% of all the activities as per the Council's approved Financial Recovery Plan by 30 June 2023</del> <i>Removed</i>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY &amp; MANAGEMENT</b>					
<b>DIRECTORATE: PLANNING AND HUMAN SETTLEMENTS</b>					
<b>SECTION: TOWN PLANNING</b>					
TP2	25201424530SGZ ZZZZWM	Collecting 75% of budgeted revenue from land use / development applications by 30 June 2023 75% of R393 235 (R294 926)	Section is under-performing because of incorrect budgeting. The amount to be decreased with R393 235 to R250 000. Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly. Budget to be amended to the approved adjustment budget or alternatively 65%.	Collecting <del>75%</del> 65% of budgeted revenue from land use / development applications by 30 June 2023 <u>3<sup>rd</sup> Q:</u> <del>R221,495</del> R187 500 collected <u>4<sup>th</sup> Q:</u> <del>R294 926</del> R250 000 collected	R250 000 Or 65% of R393 235 (R255 603)
<b>SECTION: BUILDING SURVEY</b>					
BS4	25151385230ORZ ZZZZWM	Collecting at least 85% of budgeted revenue from building plan applications by 30 June 2023 85% of R1 154 462 (R981 293)	Section is under-performing because of incorrect budgeting. The amount to be decreased with R1 154 462 to R923 570. Annual, 3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets to be amended accordingly. Budget to be amended to the approved adjustment budget or alternatively 80%.	Collecting at least <del>85%</del> 80% of budgeted revenue from building plan applications by 30 June 2023 <u>3<sup>rd</sup> Q:</u> R735 970 R634 954 collected <u>4<sup>th</sup> Q:</u> <del>R981 293</del> R923 570 collected	R923 570 Or 80% of R1 154 462 (R923 570)
<b>KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>					
<b>DIRECTORATE: PLANNING AND HUMAN SETTLEMENTS</b>					
<b>SECTION: HOUSING</b>					
HOU2	N/A	Registering 2 000 beneficiaries on the Matlosana Housing needs register for housing opportunities by 30 June 2023	The Section currently over-performed due to the Provincial department has been actively engaged with the municipality to help improve NHNR and system failure has been addressed. KPI need to be amended from 2 000 to 5 000. Annual, 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Registering <del>2 000</del> 5 000 beneficiaries on the Matlosana Housing needs register for housing opportunities by 30 June 2023 <u>3<sup>rd</sup> Q:</u> <del>500</del> 880 Needs registered <u>4<sup>th</sup> Q:</u> <del>500</del> 879 Needs registered	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>					
<b>DIRECTORATE: PLANNING AND HUMAN SETTLEMENTS</b>					
<b>SECTION: HOUSING</b>					
HOU3	25102320601PRP07Z ZWM	Transferring at least 205 old municipal housing stock by 30 June 2023 R89 903	122 Verification and applications forms where completed and forwarded to the attorney for transferring. Thus the number of old municipal housing stock should be amended from 205 to 122. Annual, 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Transferring at least 205 <del>122</del> old municipal housing stock by 30 June 2023 R89 903 <u>3<sup>rd</sup> Q:</u> 205 <del>122</del> Title Deeds received from the attorney <u>4<sup>th</sup> Q:</u> 205 <del>122</del> Title Deeds received from the attorney	N/A
HOU4	N/A	Assessing at least 4 informal settlements (enumerated and categorised) at - Jouberton extension 25 squatters (Freedom Square) - Jouberton extension 24 squatters (Waterfall) - Matlosana Estate extension 10 (Meiringspark Jacaranda squatters) - Kanana extension 5 by 30 June 2023	The enumeration of informal settlements is a continuant activity. Ward Cllr and committee continually submit additional lists of people how were not counted in the beginning of the process. The enumeration and categorisation of Jouberton extension 25 squatters (Freedom Square); Jouberton extension 24 squatters (Waterfall); Matlosana Estate extension 10 (Meiringspark Jacaranda squatters) and Kanana extension 5 was already concluded in 2021/22. The only remaining area for 2022/23 is Dominionville. Annual, 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Assessing at least 4 informal settlements (enumerated and categorised) at <del>- Jouberton extension 25 squatters (Freedom Square)</del> <del>- Jouberton extension 24 squatters (Waterfall)</del> <del>- Matlosana Estate extension 10 (Meiringspark Jacaranda squatters)</del> <del>- Kanana extension 5</del> <i>Dominionville</i> by 30 June 2023 <u>3<sup>rd</sup> Q:</u> <del>Jouberton extension 25 squatters (Freedom Square)</del> <i>Dominionville assessed (enumerated and classified).</i> <u>4<sup>th</sup> Q:</u> <del>Jouberton extension 25 squatters (Freedom Square)</del> <i>assessed (enumerated and classified)</i> Report to Council	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>					
<b>DIRECTORATE: PLANNING AND HUMAN SETTLEMENTS</b>					
<b>SECTION: HOUSING</b>					
HOU5	N/A	Resolving at least 90% of all housing disputes in the Matlosana area by June 2023	The Section is currently performing at 100% as well as the baseline in the APR 2021/22 is 100%. Therefore the KPI should be corrected from 90% to 100%. Annual, 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Resolving at least <del>90%</del> 100% of all housing disputes in the Matlosana area by June 2023 <u>3<sup>rd</sup> Q:</u> <del>90%</del> 100% Nr received / Nr resolved <u>4<sup>th</sup> Q:</u> <del>90%</del> 100% Nr received / Nr resolved	N/A
<b>SECTION: BUILDING SURVEY</b>					
BS1	N/A	Resolving at least 50% of conducted building inspections to monitor and enforce compliance with the building regulations and standards across the CoM municipal area by 30 June 2023	The Section is currently over performing at 65%, as well as the baseline in the APR 2021/22 is 60%. Therefore the indicator should be updated according to the baseline and current performance. Annual, 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Resolving at least <del>50%</del> 65% of conducted building inspections to monitor and enforce compliance with the building regulations and standards across the CoM municipal area by 30 June 2023 <u>3<sup>rd</sup> Q:</u> <del>50%</del> 65% Nr detected / Nr resolved <u>4<sup>th</sup> Q:</u> <del>50%</del> 65% Nr detected / Nr resolved	N/A
BS2	N/A	Receiving and assessing at least 95% of all building plan applications within the legal stipulated timeframe of 30 working days by 30 June 2023	The Section is currently over performing at 98%, as well as the baseline in the APR 2021/22 is 98.6%. Therefore, the indicator should be updated according to the baseline and current performance. Annual, 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Receiving and assessing at least <del>95%</del> 98% of all building plan applications within the legal stipulated timeframe of 30 working days by 30 June 2023 <u>3<sup>rd</sup> Q:</u> <del>95%</del> 98% Nr of plans received / Nr of plans assessed <u>4<sup>th</sup> Q:</u> <del>95%</del> 98% Nr of plans received / Nr of plans assessed	

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<b>KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>					
<b>DIRECTORATE: PLANNING AND HUMAN SETTLEMENTS</b>					
<b>SECTION: LAND AFFAIRS</b>					
LAN1	N/A	Administering and finalizing at least 60% of all acquisition applications by 30 June 2023	The Section is currently over performing, therefore the indicator should be updated from 60% to 85%. Annual, 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Administering and finalizing at least <del>60%</del> 85% of all acquisition applications by 30 June 2023 3 <sup>rd</sup> Q: <del>60%</del> 85% Nr received / Nr resolved 4 <sup>th</sup> Q: <del>60%</del> 85% Nr received / Nr resolved	N/A
LAN2	N/A	Processing and finalising at least 50% of all lease applications within 90 days by 30 June 2023	The Section is currently over performing; therefore, the indicator should be updated from 50% to 85%. Annual, 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Processing and finalising at least <del>50%</del> 85% of all lease applications within 90 days by 30 June 2023 3 <sup>rd</sup> Q: <del>50%</del> 85% Nr of applications received /No of applications finalised 4 <sup>th</sup> Q: <del>50%</del> 85% Nr of applications received /No of applications finalised	N/A

\* If any financial figures change during the Adjustment Budget in February 2023, figures will be updated accordingly and in terms of realistic % division

#### **GENERAL**

That all objectives, KPI's and annual targets which do not comply with the AG's recommendations and/or "smart" principle, be corrected